

# CREDIT UPDATE THIRD QUARTER AND FIRST NINE MONTHS 2024

WORKING EVERY DAY IN THE INTEREST OF OUR CUSTOMERS AND SOCIETY



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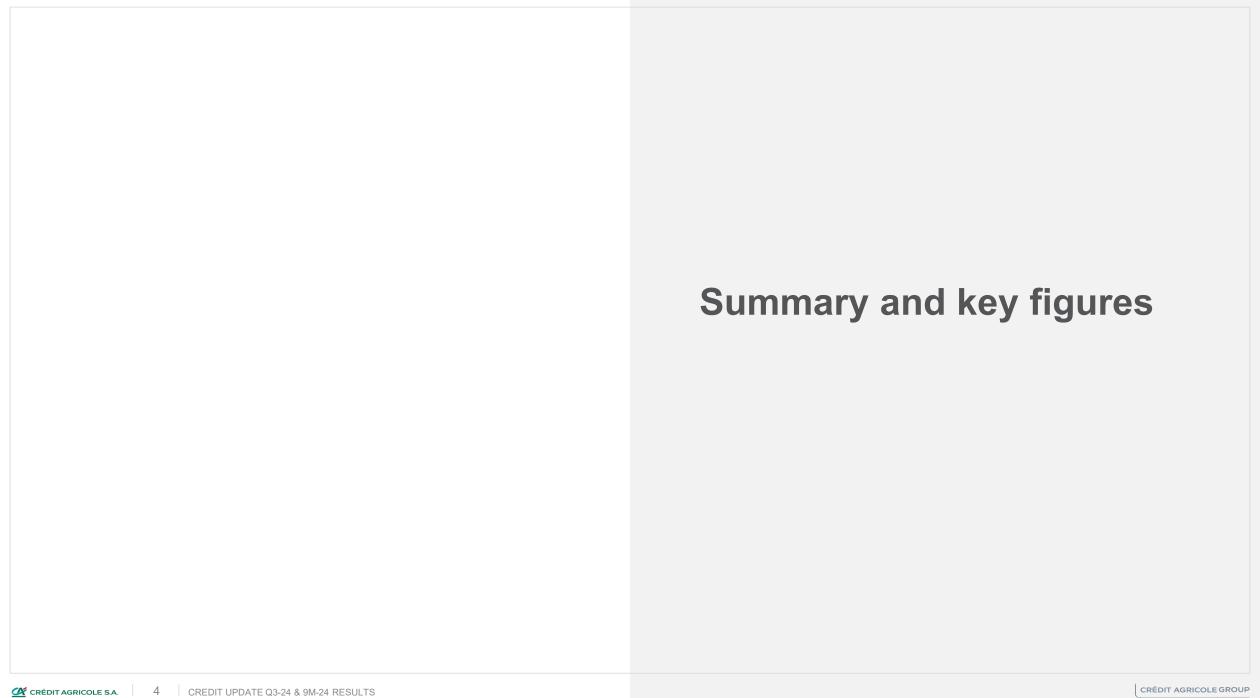
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Summary and key figures Credit story **ESG** Ambitions Crédit Agricole Group Q3-24 Highlights Capital, Liquidity & Funding **Asset Quality** Appendices

CREDIT UPDATE Q3-24 & 9M-24 RESULTS



# CONTINUED PERFORMANCE OF THE UNIVERSAL BANKING MODEL



- Good 9M results driven by high revenues
- 2024 funding plan almost completed
- Solid asset quality, strong liquidity and capital positions
- Pursuit of strategic projects: partnership with GAC in China on leasing and in Europe on car financing; signing of an agreement to acquire Merca Leasing; acquisition of Nexity Property Management
- Net income Group share target of Crédit Agricole S.A. > €6bn in 2024 confirmed

Crédit Agricole Group

€6.5bn

9M-24 Net income

Stable 9M/9M

Crédit Agricole Group

€9.2bn

Q3-24 revenues

Stable Q3/Q3 +4.1% Q3/Q3 (1)

Crédit Agricole Group

26bps

CoR/outstandings 4 rolling quarters

Q3-2024

Crédit Agricole Group

17.4%

Phased-in CET1

+7.6pp vs SREP requirement

Crédit Agricole S.A.

€5.4bn

9M-24 Net income

+7.6% 9M/9M

- (1) Excluding reversals of the home purchase savings plans provisions in Q3-23: +€400m in revenues (LCL: +€52m, Regional Banks: +€118m, CC: +€230m)
- (2) Underlying RoTE calculated on the basis of underlying net income Group share and linearised IFRIC costs over the year

# **KEY FIGURES**

CRÉDIT AGRICOLE GROUP 9M 2024 3RD QUARTER 2024 €2,080m €6,491m **Net income Group share** -12.8% Q3/Q3 stated -0.6% 9M/9M Revenues €9,213m €28,244m stated +1.9% 9M/9M -0.4% Q3/Q3 **Gross Operating Income** €3,623m €11.378m stated stated +0.5% 9M/9M -9.1% Q3/Q3 CoR / Cost/income Cost/income 59.7% 26bps outstandings ratio ratio +1.2pp 9M/9M +1bp Q3/Q2 +1pp 9M/9M 4 rolling quarters underlying<sup>(1)</sup> underlying<sup>(1)</sup> CET 1 17.4% €466bn CET 1 Liquidity Phased-in -2.5% Q3/Q2 reserves Phased-in

CRÉDIT AGRICOLE S.A.

9M 2024

3RD QUARTER 2024

**Net income Group share** 

stated

€5,397m

€1,666m

+7.6% 9M/9M

-4.7% Q3/Q3

Revenues

stated

€20,089m

€6.487m

+5.0% 9M/9M

+2.3% Q3/Q3

**Gross Operating Income** 

€9,111m

€2,799m

+4.6% 9M/9M

-5.7% Q3/Q3

+0.1pp Q3/Q2

11.7% +0.1pp Q3/Q2

54.4%

32bps Stable Q3/Q2 CoR / outstandings 4 rolling quarters

14.5% +1pp 9M/9M

**ROTE** Underlying (2)

CREDIT UPDATE Q3-24 & 9M-24 RESULTS

<sup>(1)</sup> Underlying data, details of specific items available on page 66; 9M/9M variation excl. SRF

<sup>(2)</sup> Underlying ROTE calculated on the basis of underlying net income Group share and linearised IFRIC costs over the year

**Credit Story** 

CRÉDIT AGRICOLE S.A.

# **CRÉDIT AGRICOLE GROUP KEY FIGURES**

# Rankings and key figures



**54** million customers



#1

provider of financing to the French economy

#1

retail bank in the European Union based on number of customers 9th

largest global bank by balance sheet size

#1

retail Insurer in France

#1

European asset manager

#1

cooperative mutual bank in the world

11.8 million

mutual shareholders

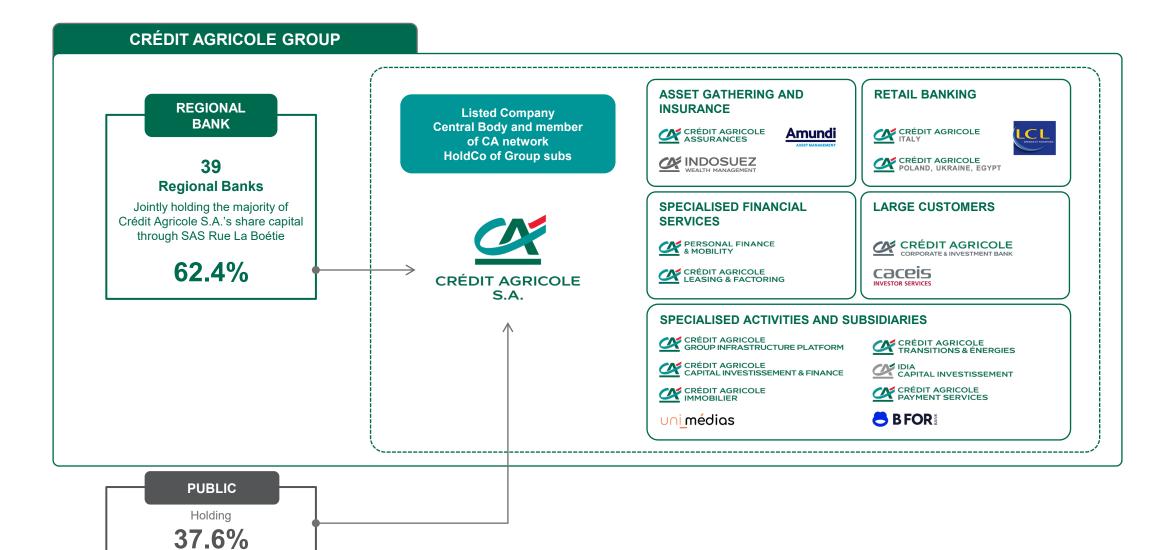
- 5 A

46 countries

8,250 branches

Including 6,750 in France (Regional Banks and LCL)

# A LISTED MUTUALIST UNIVERSAL BANK

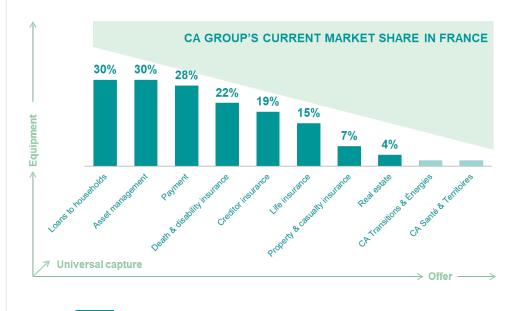


As of end of September 2024

#### **CREDIT STORY**

# A UNIVERSAL BANKING MODEL ACCOMPANIED BY MARKET-LEADING BUSINESS LINES REGULARLY STRENGTHENED BY STRATEGIC OPERATIONS

# Potential organic growth constantly renewed coupled with bolt-on acquisitions



**Recent acquisitions** 























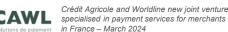






📤 Hiflow







**Current market share** 

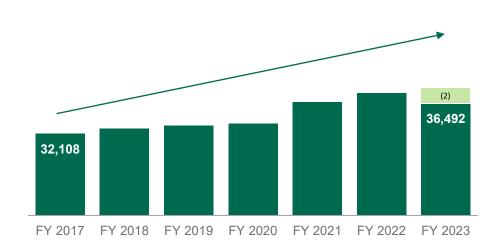
#### **CREDIT STORY**

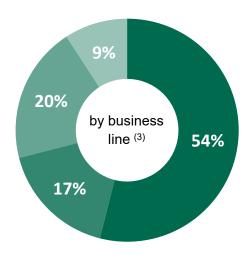
# A BALANCED AND DIVERSIFIED MODEL, RESILIENT TO CHANGES IN THE ECONOMIC ENVIRONMENT

Steady increase of revenues<sup>(1)</sup> since 2017 (in €m)

Balanced and growing revenues in all business lines

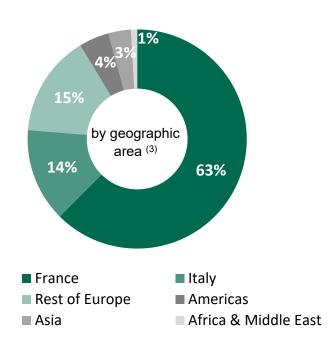
Solid footprint in Europe, growing stronger outside of France







- Asset Gathering
- Large Customers
- Specialised Financial Services



<sup>&</sup>lt;sup>(1)</sup> Stated revenues. From 2017 to 2022 under IFRS 4; 2023 under IFRS 17

<sup>(2)</sup> IFRS 17 impact of rebalancing from expenses to NBI

<sup>(3)</sup> Stated revenues end of 2023

# EFFICIENT AND FLEXIBLE GROUP STRUCTURE, OPTIMIZED CASA TARGET

# **Crédit Agricole Group**

**Capital protection** 

- Mutualist Regional banks
- Close to 80% retained earnings
- Structurally very low cost of capital

# **Crédit Agricole S.A.**

Optimised financial structure

- Group support: fluid capital circulation, solidarity mechanism between the CA network
- Strength recognised by rating agencies

# **Phased-in CET1**

17.4%

MTP target > 17%

Crédit Agricole Group

### **Phased-in CET1**

11.7%

MTP Target ~11%

Crédit Agricole S.A.

As of end of September 2024

#### **CREDIT STORY**

# **RATINGS BY DEBT CATEGORY**

FRANCE	Aa2	AA-	AA-	
PRANCE	Negative	Stable	Negative	
Credit Ratings (1) as of October 2024	Moody's	S&P	Fitch	
LT issuer rating	Aa3	A+	A+	
Outlook	Negative	Stable	Stable	
ST debt	P-1	A-1	F1	
Senior Preferred	Aa3	A+	AA-	
Senior non-Preferred	A3	A-	A+	
Tier 2	Baa1	BBB+	A-	
Additional Tier 1	Ваа3	BBB-	ВВВ	

<sup>(1)</sup> The ratings reflect the analysis of Crédit Agricole Group

#### **CREDIT STORY**

# A WELL-DIVERSIFIED BUSINESS MODEL AND SOUND FINANCIAL MANAGEMENT (2)

# S&P Global

A+ stable (1)

- "Sound earnings, cooperative status, and conservative capital policy support the group's very solid capital position."
- "Firm leader in the French retail banking market, generating good and predictable risk-adjusted earnings".
- "Increasingly diverse model business model and income sources, with leading franchises, notably in retail banking, insurance, and asset management."

As of 11/10/2024

# ■ MOODY'S

Aa3 neg (1)

- "Stable earnings, supported by diversified businesses in France and abroad"
- "High asset quality"
- "Group's strong capitalisation, which benefits from its capacity to retain a larger fraction of its earnings than private banks"

As of 29/10/2024

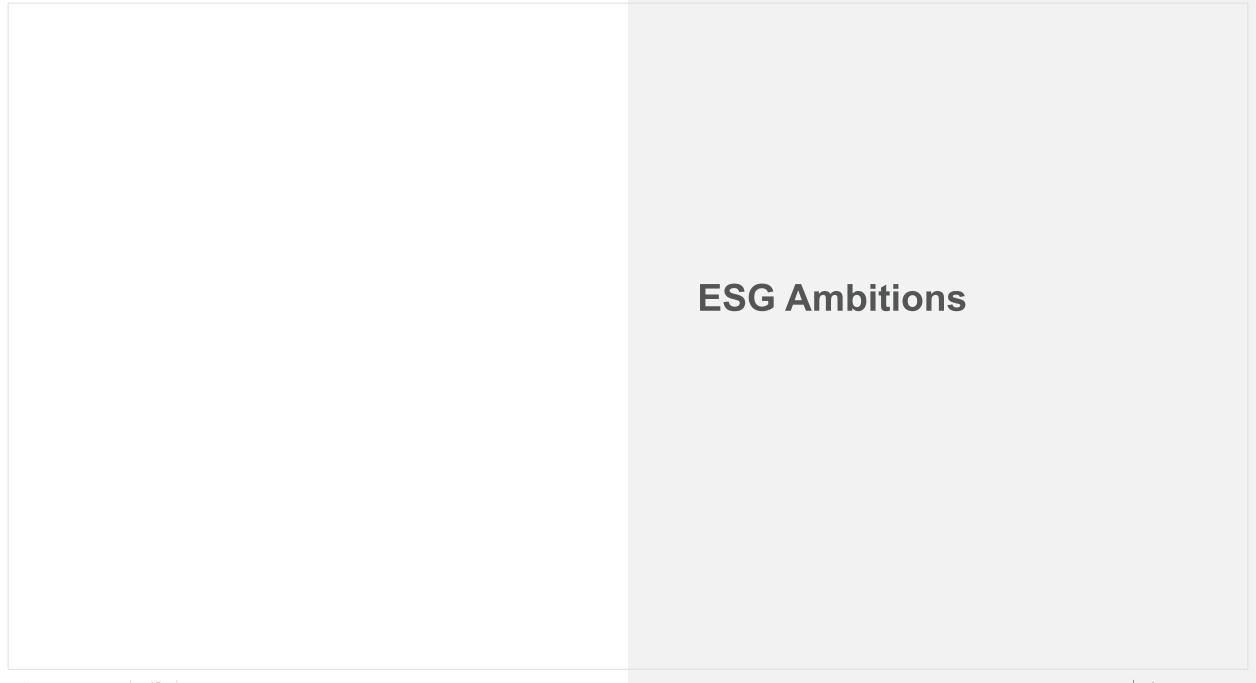
# **Fitch**Ratings



- "A very diverse business model, leading franchises in multiple segments,
- low risk appetite, strong capitalisation, sound asset quality and profitability,
- And strong funding compared with large and European banks."

As of 16/10/2024

- (1) Issuer credit rating / Long Term Senior Preferred rating
- (2) The ratings reflect the analysis of Crédit Agricole Group



# STEPPING UP THE ENERGY TRANSITION

# A transition plan based on three complementary and well-structured priorities:

Accelerating the development of renewable and low carbon energy by focusing our financings on renewable and low-carbon energy projects

2

As a universal bank, supporting energy transition for all: the equipment of all corporates and households 3

Structuring our own exit trajectory from the financing of carbon-based energy

Low-carbon energy<sup>(1)</sup> financing

€21.9bn

June 2024

**x2** 

June 24/Dec. 20

Installed renewable energy<sup>(2)</sup> capacity

13.8 GW

June 2024

+17%

June 24/Dec. 22

Green loans(3)

€20.7bn

Sept. 2024

+67%

Sept. 24/Dec. 22

CDC's transition support scheme (4)

€5.3bn

Liquidity provided by the State-owned bank

**Digital solutions** 



J'ÉCORÉNOVE MON LOGEMENT

Car leasing & Car sharing

Agilaut9

**DRIV**/LIA

NET ZERO TRAJECTORIES IN LINE WITH 2030 TARGET Climate Transition Plan

approach

Plan
Publication of the reference guide for Net Zero 2050

- (1) Low-carbon energy outstandings made up of renewable energy produced by the clients of all Crédit Agricole Group entities, including nuclear energy outstandings for Crédit Agricole CIB.
- 2) Contribution to the financing of installed renewable energy capacity via CA Assurances investments.
- Crédit Agricole CIB green asset portfolio, in line with the eligibility criteria of the Group Green Bond Framework published in November 2023.
- (4) Participation in the energy and ecological transition financing support scheme set up by CDC (French state-owned bank). Crédit Agricole Group will be able to raise up to €5.3bn in liquidity by November 2025, exclusively for financing new projects contributing to the energy and ecological transition.

#### **ESG AMBITIONS**

# **NON-FINANCIAL RATINGS**

As of 14 October 2024	Moody's Analytics	ISS ESG	MSCI	Sustainalytics <sup>1</sup>	CDP Climat
Crédit Agricole S.A.	71	C+	AA	21,9 > 0	<b>A-</b>
BNP Paribas	73	C+	AA	20,7 > 0	A
Société Générale	72		AA	18,9 > 0	В
Banco Santander	65	С	AA	20 > 0	A-
UniCredit	65	С	AA	12,9 > 0	В
B.F. Crédit Mutuel	64	C	AA	21,5 > 0	
Barclays plc	62	C	AA	> 0	В
BPCE S.A.	61	C	AA	18,5 > 0	В
ING Group	54	C+	AA	17,2 > 0	С
Deutsche Bank	54	C+	A	22,9 > 0	В
UBS Group	53	C	AA	26,6 > 0	A-
Standard Chartered	50	C	AA	> 0	A-
HSBC Holdings	48	С	AA	24,2 > 0	<b>A-</b>

<sup>1.</sup> ESG risk score on an inverted scale (100-0): the lower the score, the better the ESG risk

**Crédit Agricole Group**Q3-24 Highlights

# SUSTAINED ACTIVITY IN ALL BUSINESS LINES

# Solid performance in retail banking and consumer finance

- Good customer acquisition
- Increase in on-balance sheet deposits in France, stable in Italy
- Gradual recovery in home loan activity (+30% Q3/Q2, production rate: 3.4%) and increase in corporate loan production in France
- International loan activity still dynamic
- Consumer finance activity stable at a high level

# Strong activity in CIB, asset management and insurance

- High gross inflows in life insurance and continued momentum in property and casualty and personal insurance premium income
- Good level of inflows and record level of assets under management
- Activity still very dynamic in CIB, record 9M

Change Sept 24/Sept 23

New customers (Q3-24)

**+482,000** gross **+104,000** net

On-balance sheet deposits in retail banking (€bn)

**France** (RB + LCL): 766 (+3.1%)

Italy: 64 (-0.4%)
Total: 830 (+2.8%)

Loans outstanding retail banking (€bn)

France (RB + LCL): 815 (+0.2%)

<u>Italy</u>: 61 (+3.0%) <u>Total</u>: 876 (+0.4%)

Property and casualty insurance equipment rate<sup>(1)</sup>

43.8% (+0.7pp) Regional Banks

**27.9%** (+0.3pp) LCL **20.0%** (+1.7pp) CA Italia

Assets under management (€bn)

**Asset management**: 2,192 (+11.1%)

**Life insurance**: 343 (+5.8%)

Wealth management: 274 (+46.9%)

**Total**: 2,809 (+13.1%)

Consumer finance outstandings (€bn)

**Total**: 117 (+5.2%)

Of which Automotive<sup>(2)</sup>: 53% (stable)



**#2** Syndicated loans in France and EMEA

#3 All Bonds in EUR Worldwide

Source: Refinitiv

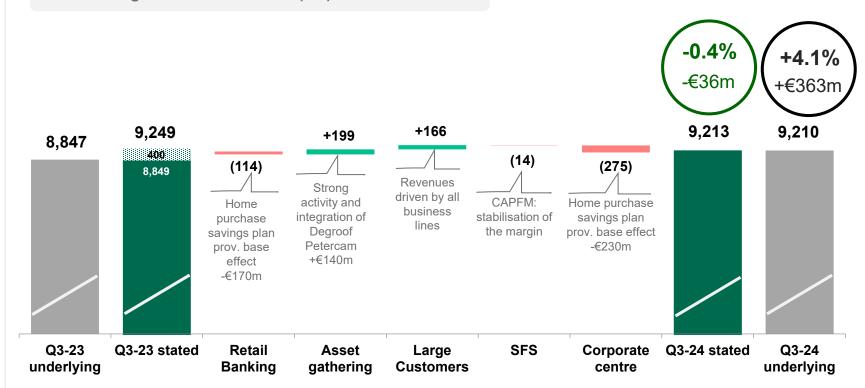
CREDIT UPDATE Q3-24 & 9M-24 RESULTS

<sup>(1)</sup> Car, home, health, legal, all mobile phones or personal accident insurance.

<sup>(2)</sup> CA Auto Bank, automotive JV and automotive activity of the other entities.

# HIGH LEVEL OF REVENUES

#### Q3/Q3 change in stated revenues (€m)



Base effect linked to reversals of the home purchase savings plans (HPSP) provisions in Q3-23 (+€400m in revenues)

Retail Banking (Regional Banks, LCL & IRB-International retail banking), Asset gathering (insurance, asset management and wealth management), SFS: Specialised financial services

- (1) Excluding reversals of the HPSP provisions in Q3-23: LCL: +€52m in revenues; Regional Banks: +€118m
- (2) Degroof Petercam data included in Wealth Management results: revenues of €140m

Underlying data, detail of specific items available on page 66

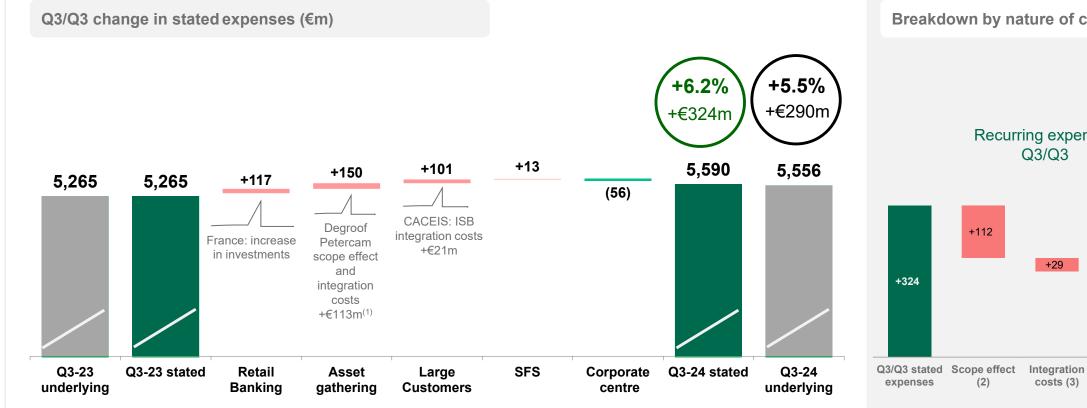
**Retail Banking:** Regional Banks and LCL boosted by fee and commission income (+5% Q3/Q3) and portfolio revenues that compensated a decline in NII; increase in cost of resources partly offset by the gradual repricing of loans; rather stable positive contributions from macrohedging. IRB: CA Italia driven by higher fee and commission income (Q3/Q3) but a decline in NII (Q3/Q3).

**Asset Gathering:** stable insurance revenues linked to property-casualty claims (low in Q3-23 and increase in crop claims in Q3-24) and dynamic activity in all business lines; Asset management: +10.3% in revenues thanks to management fees; Indosuez Wealth Management: +56.6% benefiting from the integration of Degroof Pertercam<sup>(2)</sup>.

**Large Customers:** CIB best Q3; CACEIS up +10.7%, fuelled by growth in fee and commission income (increase in outstandings) and favourable trend in NII.

**SFS:** price-effect still negative Q3/Q3, but stable Q3/Q2 in line with an improved production margin in recent quarters (stable Q3/Q2, +86bp Q3/Q3).

# **EXPENSES: SUPPORT FOR BUSINESS LINES' DEVELOPMENT**





costs (3)

Breakdown by nature of costs (€m)

expenses

(2)

(4) Positive tax effect in Q3-23

Underlying data, detail of specific items available on page 66

+153

Recurring

expenses

Taxes base

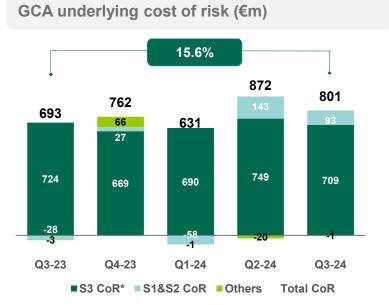
effect (4)

<sup>(1)</sup> Q3/Q3 scope effect +€104m and Q3/Q3 integration costs +€8m

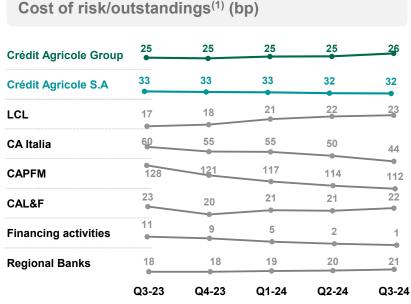
<sup>(2)</sup> Q3/Q3 scope effect: Degroof Petercam (+€104m) and various others

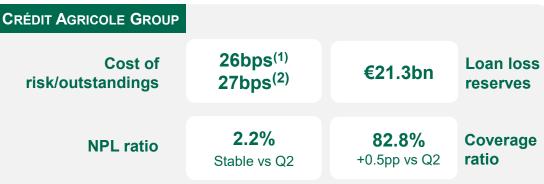
<sup>(3)</sup> Q3/Q3 integration costs: ISB (CACEIS) +€21m and Degroof Petercam +€8m

# **COST OF RISK**











RB: Regional Banks; IRB: International retail banking; SFS: Specialised financial services; LC: Large customers; CC: Corporate centre

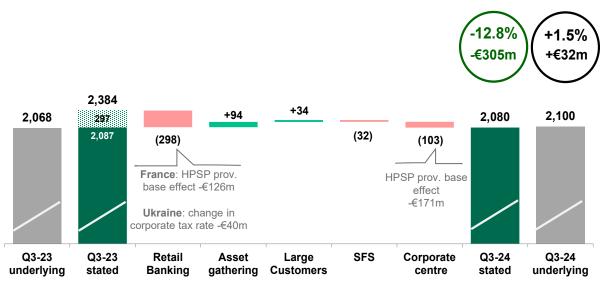
- (1) Cost of risk for the last four quarters divided by the average of the outstandings at the start of all four quarters of the year.
  - Annualised CoR/outstandings: cost of risk for the quarter multiplied by four divided by the outstandings at the start of the current quarter.

(\*) Including non-provisioned losses.

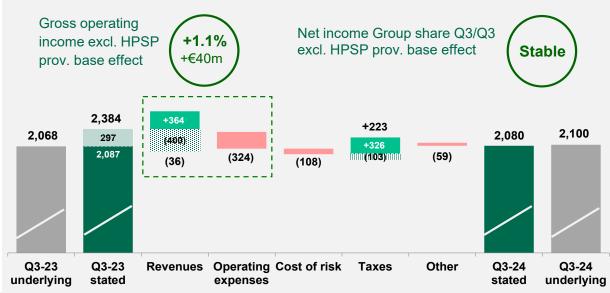
# STATED NET INCOME GROUP SHARE

#### Q3/Q3 change in stated net income Group share (€m)

Q3/Q3 by division



Q3/Q3 by P&L line



Base effect linked to reversals of the home purchase savings plans (HPSP) provisions in Q3-23 (+€400m in revenues and +€297m in Net income Group share)

SFS: Specialised financial services

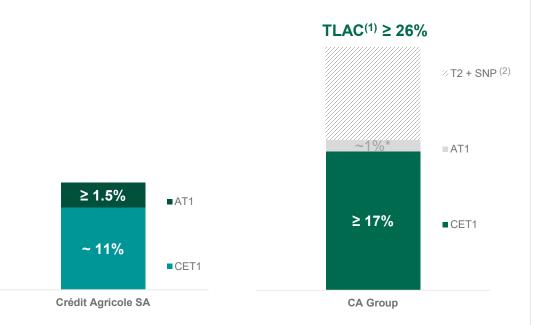
Underlying data, detail of specific items available on page 66

Capital, Liquidity & **Funding** 

# **SOLVENCY AND LIQUIDITY TARGETS**

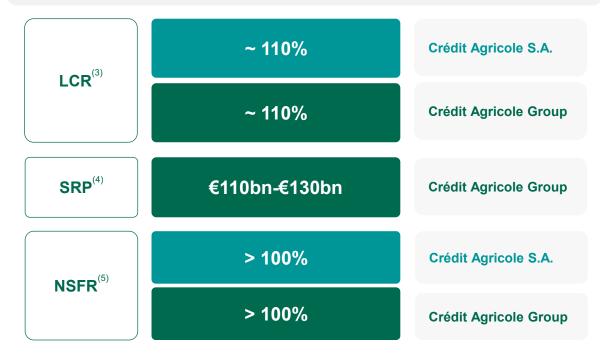
**CET1 and TLAC targets up at Group level** in order to maintain significant buffer above regulatory requirements and to secure our funding conditions

**CET1 target at 11% at Crédit Agricole SA level** with a floor at +250bp > SREP requirement, strategy of optimisation of the AT1 bucket



- \* Indicative only
- (1) Excluding senior preferred debt
- (2) Tier 2 capital + amortized portion of Tier 2 instruments with remaining maturity > 1 year + SNP with remaining maturity > 1 year

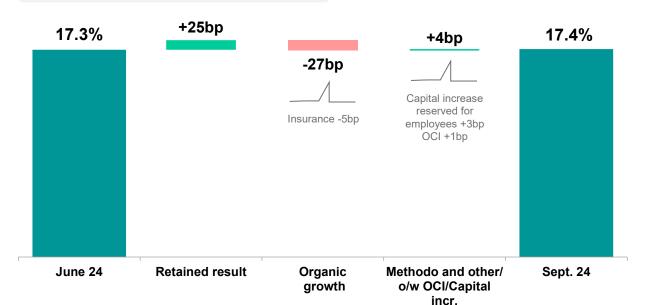
**Maintain our prudent liquidity management** relying on high level medium/long-term resources and reserves growing with activity development



- (1) Excluding senior preferred debt
- (2) Tier 2 capital + amortized portion of Tier 2 instruments with remaining maturity > 1 year + SNP with remaining maturity > 1 year
- (3) LCR calculation: liquidity buffer / net outflows
- (4) Stable Resources Position: surplus of long-term funding sources
- Calculation based on CRR2 (Capital Requirement Regulation 2)

# STRONG CAPITAL POSITION

## Change in phased-in CET1 ratio (bp)

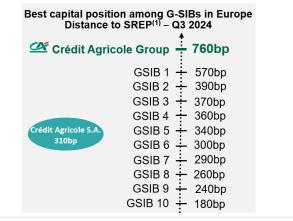




17.4%

+0.1pp vs Q2

+7.6pp vs SREP requirement



#### Change in RWA by business line (€bn) +1.3% +€ 8.2bn 636 + 3.2 + 0.3+ 7.3 628 -0.2 -2.3 Insurance +€3.1bn Regional Banks 65 +€5.5bn, mainly 65 rating effect 559 549 AG **SFS** LC CC June 24 Retail Sept. 24 **Banking** Credit risk Operational risk Market risk

(1) Based on public data for the 11 European G-SIBs (CAG, Barclays, BNPP, BPCE, Deutsche Bank, HSBC, ING, Santander, Société Générale, Standard Chartered and UBS) and CASA. Distance to SREP or requirement in CET1 equivalent, rounded to the nearest 10.

RB: Retail Banking (Regional Banks, LCL & International retail banking);

 $\label{prop:AG:ASSET} \mbox{AG: Asset gathering (insurance, asset management and wealth management)};$ 

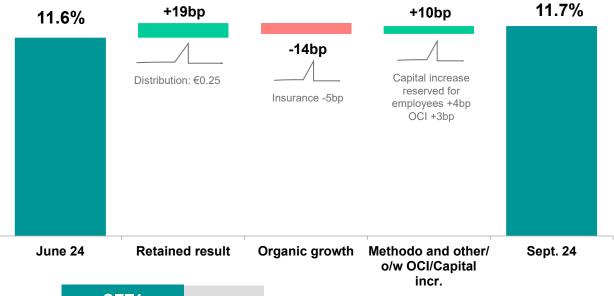
SFS: Specialised financial services;

LC: Large customers;

CC: Corporate centre

# **GOOD LEVEL OF SOLVENCY**

# Change in phased-in CET1 ratio (bp)

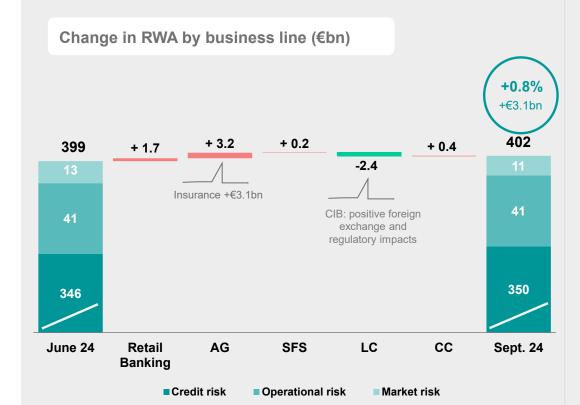


CET1

11.7%

+0.1pp vs Q2

+3.1pp vs SREP requirement



RB: Retail Banking (LCL & International retail banking);

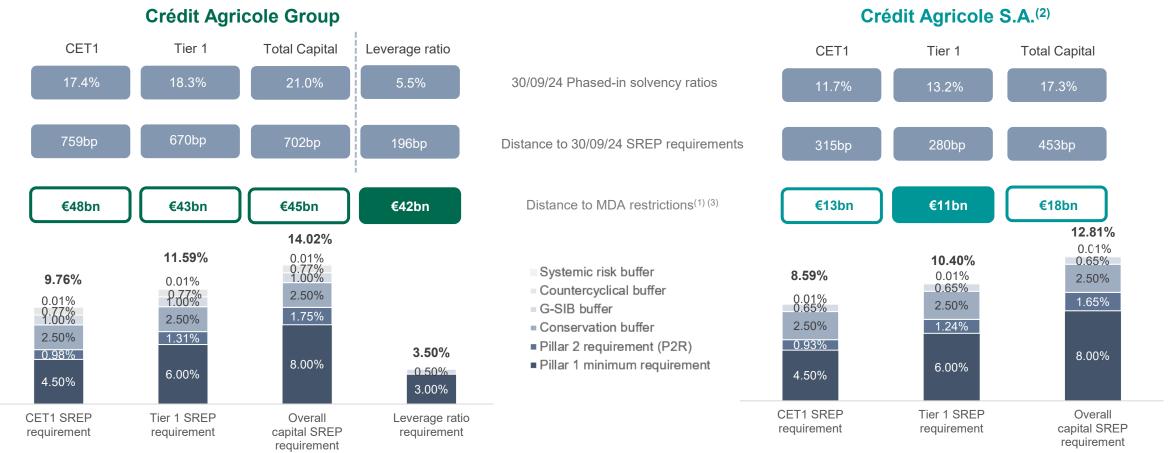
AG: Asset gathering (insurance, asset management and wealth management);

SFS: Specialised financial services;

LC: Large customers;

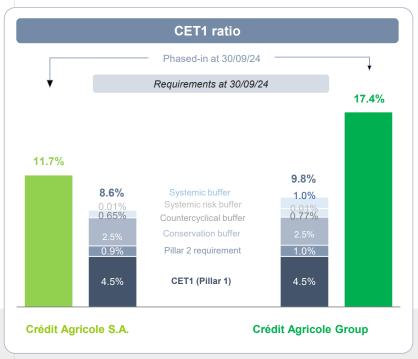
CC: Corporate centre

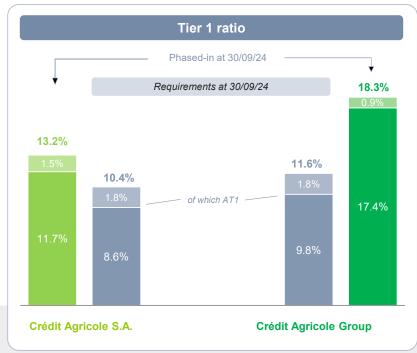
# BUFFERS ABOVE DISTRIBUTION RESTRICTIONS THRESHOLD

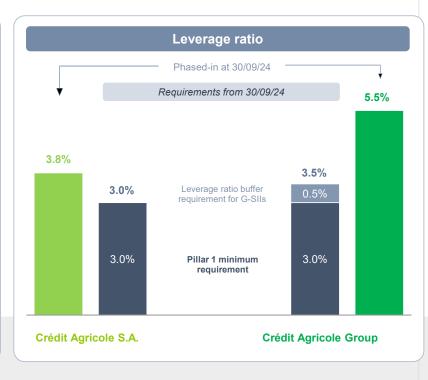


- (1) According to CRD5, institutions must meet the combined buffer requirement (consisting of the capital conservation buffer, countercyclical buffer and systemic buffer). Failure to do so means the bank must calculate the Maximum Distributable Amount (MDA). The lowest of the distances between the actual ratios and the corresponding regulatory requirements is the distance to the Maximum Distributable Amount (MDA) trigger threshold. From 1/1/2023, G-SIIs shall also maintain, in addition to the leverage Pillar 1 minimum requirement, a leverage ratio buffer requirement shall be met with Tier 1 capital only. When a G-SII does not meet the leverage ratio buffer requirement, it shall calculate the Leverage Maximum Distributable Amount (L-MDA). Only Crédit Agricole Group is a G-SII. Crédit Agricole S.A. is not subject to these requirements. The distance to L-MDA trigger threshold equals the distance to CAG overall leverage ratio requirement. The lowest between the MDA and L-MDA thresholds determines the distance to distribution restriction.
- (2) Distributable items at end December 2023 for CASA (individual accounts) amount to €42.9bn (including reserves of €29.4bn and share issue premium of €13.4bn).
- (3) The issuance of a new AT1 instrument carried out by Crédit Agricole S.A. on October 2, 2024, for a nominal amount of \$1.25bn, has a positive impact of 18bp on the Tier 1 and Total capital ratios of Crédit Agricole Group, as well as a positive impact of 5bp on its leverage ratio. This issuance also has a positive impact of 28bp on the Tier 1 and Total capital ratios of Crédit Agricole S.A. Accounting for this issuance in the solvency ratios as of September 30, 2024, Crédit Agricole Group would have a buffer of 688bp (i.e. €44bn of CET1) above the MDA trigger threshold. Crédit Agricole S.A. would have a buffer of 308bp (€12bn of CET1) above the MDA trigger threshold.

# CAPITAL PLANNING TARGETING HIGH SOLVENCY LEVERAGE RATIOS

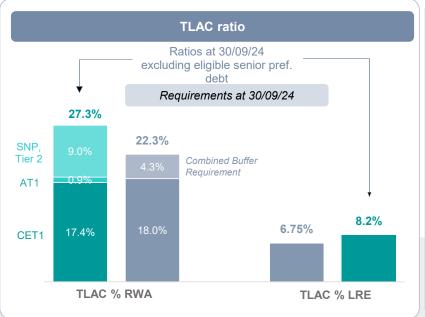


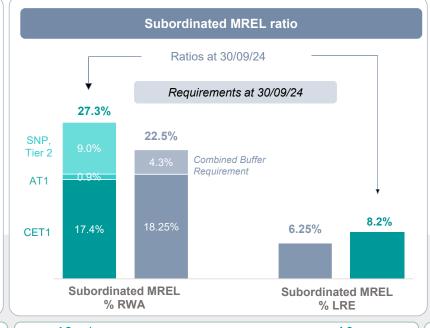


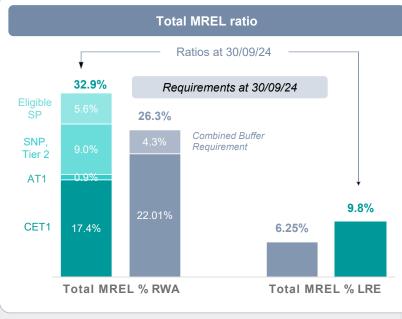


- Solvency ratios well above SREP requirements<sup>(1)</sup>: CET1 buffer of 7.6pp for CA Group and 3.1pp for CASA at 30/09/24
- Leverage ratio above SREP requirements<sup>(2)</sup>: buffer of 2.0pp for CA Group (representing c. €42 bn <sup>(3)</sup>) and 0.8pp for CASA (representing c. €11 bn <sup>(3)</sup>) at 30/09/24
- (1) Countercyclical buffer at 77bp at end-September 2024 for CA Group and 65bp for CASA. Systemic risk buffer at 1bp at end-September, for CA Group and CASA.
- (2) According to CRD5, from 1/1/2023, G-SIIs shall maintain, in addition to the leverage Pillar 1 minimum requirement, a leverage ratio buffer requirement equal to 50% of the G-SII buffer rate. The leverage ratio buffer requirement shall be met with Tier 1 capital only. Only Crédit Agricole Group is a G-SII. Crédit Agricole S.A. is not subject to these requirements.
- (3) Leverage exposure of €2,129bn for CA Group and €1,399bn for CASA at 30/09/24.

# TLAC AND MREL WELL ABOVE MINIMUM REQUIREMENTS, THE DISTANCE TO THE SUBORDINATED MREL REQUIREMENT IS THE TIGHTEST BUFFER









4.8 pp\* Distance above Subordinated 1.9 pp (representing c. €31n) MREL requirements (representing c. €41bn)

 6.6 pp
 Distance above Total (representing c. €42bn)
 3.6 pp

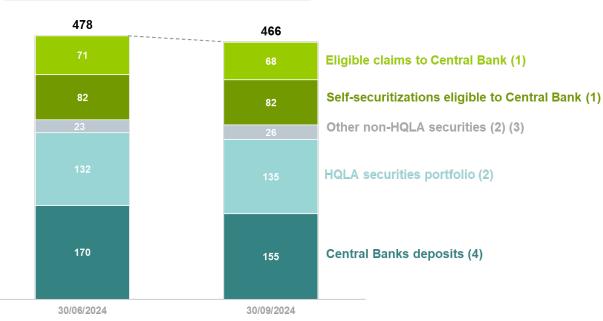
 MREL requirements
 (representing c. €76bn)

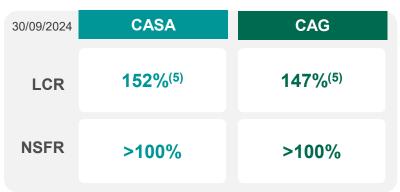
\* Distance to M-MDA

- TLAC (1) ratio above requirements: 27.3% RWA and 8.2% LRE
- As part of its annual resolvability assessment, Crédit Agricole Group has chosen to waive the possibility offered by Article 72b(3) of the Capital Requirements Regulation to use senior preferred debt for compliance with its TLAC requirement in 2024.
- **Subordinated MREL** is CAG's most demanding risk-based resolution requirement <sup>(1)</sup>, as measured by the distance between ratios and minimum levels applicable at 30/09/24. The subordinated MREL ratio stands well above requirement, respectively by 4.8pp RWA and 1.9pp leverage exposure at end-September 2024.
- Total MREL above requirements (1) as well
- (1) Credit Agricole Group shall meet at all times the following TLAC requirements: 18% of risk-weighted assets, with a combined buffer requirement (CBR) stacking on top of that level according to CRD5 (including a 2.5% capital conservation buffer, a 1% G-SIB buffer, a countercyclical capital buffer and a systemic risk buffer); and 6.75% of leverage risk exposure (LRE). Total and subordinated MREL requirements are decisions notified by Resolution Authorities and will be revised periodically. At 30/09/24, the total MREL requirements are set at 22.01% RWA (plus the CBR) and 6.25% LRE; the subordinated MREL requirements are set at 18.25% RWA (plus the CBR) and 6.25% LRE.

# STRONG LIQUIDITY POSITION

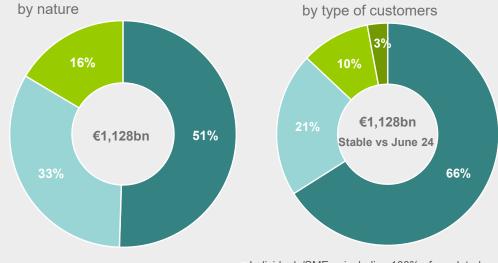








## **Customer deposits (€bn)**



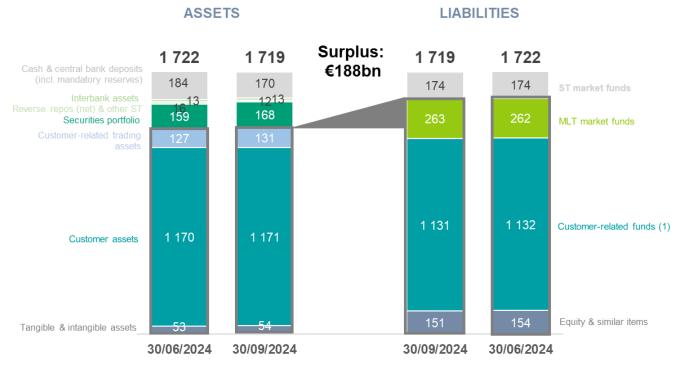
- Sight deposits
- Time deposits (incl. PEL)
- Regulated passbooks (Livret A, LEP, LDD)
- Individuals/SMEs including 100% of regulated passbooks
- Corporates
- Financial institutions
- Sovereign, Public sector

# Stable, diversified and granular customer deposits

- Stabilisation of the breakdown in deposits
- 37m retail banking customers, of which 27m individual customers in France
- ~60%<sup>(6)</sup> of guaranteed deposits in retail banking in France
- (1) Receivables eligible for central bank refinancing providing access to LCR compliant resources
- (2) Available securities, at market value after haircut
- (3) Of which €2bn eligible in Central Bank
- (4) Excluding cash (€4bn) & mandatory reserves (€11bn)
  (5) i.e. a surplus of €92bn for CASA and €98n for GCA
- (6) Customers (individuals, professionals, corporates) LCL and Regional Banks

# STRONG CASH BALANCE SHEET

Banking cash balance sheet at 30/09/24 (€bn)



(1) Including CDC Centralisation

The Stable Resources Position reflects the surplus of MLT resources required to ensure a secured NSFR path above regulatory requirements.

Comfortable Long-term liquidity surpluses, well ahead the Stable Resources Position target (€110bn-€130bn).

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# **BREAKDOWN OF MLT MARKET FUNDS OUTSTANDING**

MLT market funds outstanding at 30/09/24 (€bn) (2)



(1) Notional amount

Accounting value (excluding prudential solvency adjustments)

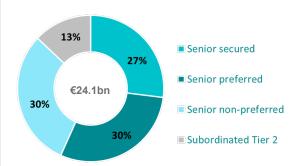
(\*) Of which Covered Bonds €63bn, Securitisation €8bn and T-LTRO €1bn at 30/09/24

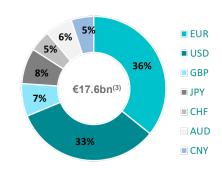
(2) Gross nominal amount

**Stable** medium-to long term market funds over the quarter.

# €24.1BN<sup>(1)(2)</sup> IN MLT MARKET FUNDING ISSUED BY CRÉDIT AGRICOLE S.A. AT END-SEPTEMBER 2024

Crédit Agricole S.A. - MLT market funding at 30/09/2024<sup>(1)(2)</sup>





Senior preferred (€7.2bn) & senior secured (€6.5bn) Average maturity: 6.5 years Spread vs 3m Euribor: 68 bp

€13.7bn

Senior non-preferred (€7.3bn) & Tier 2 (€3.1bn)

Average maturity: 6.7 years Spread vs 3m Euribor: 148 bp €10.4bn

#### Crédit Agricole S.A.

- → At end-September, €24.1bn<sup>(1)(2)</sup> of MLT market funding issued, (93% of the €26bn<sup>(2)</sup> funding plan), diversified funding with various formats and currencies
- → €1.25bn AT1 issuance in Jan. 2024 and \$1.25bn AT1 issuance in Sep. 2024 (both excluded from the funding plan)

#### (1) Gross amount before buy-backs and amortisations

- (2) Excluding AT1 issuance
- (3) Excluding senior secured issuance

# Crédit Agricole Group - MLT market funding at 30/09/2024<sup>(1)(2)</sup>



#### **Crédit Agricole Group**

- → €51bn<sup>(1)(2)</sup> issued in the market by Group issuers, highly diversified funding:
  - Crédit Agricole CIB: €17.9bn of structured issuances including €1.2bn in Green Bond format
  - Crédit Agricole Personal Finance & Mobility (ex CACF) : including €2bn in MTN format from Crédit Agricole Auto Bank and €0.7bn in securitisations
  - CA Italia: two covered bond issuances for a total of €1.5bn of which €500m in Green Bond format
  - Crédit Agricole next bank (Switzerland): two covered bond tranches for a total of CHF200m of which CHF100m in Green Bond format
  - Crédit Agricole Assurances : Tier 2 long 10-year bullet issuance for €750m and a tender offer on two subordinated perpetual issuances (FR0012444750 & FR0012222297) for €788.5m in September
- → In addition, €11.7bn<sup>(1)</sup> of off-market issuances divided between:
  - €9.5bn in Group retail networks or external bank networks
  - €0.7bn in supranational organisations and financial institutions
  - €1.6bn in investment institutions (incl. CRH)

# SUSTAINABILITY AT THE HEART OF CREDIT AGRICOLE GROUP'S FUNDING POLICY

€22bn of ESG bonds outstanding across Crédit Agricole Group, as of 30 September 2024

#### €14.6bn of Green Bonds / allocation across 4 sectors

#### €5.0bn

Green Bonds Crédit Agricole S.A.

#### €5.6bn

Green Notes Crédit Agricole CIB









#### €2.5bn

Green Covered Bonds CA HL SFH

#### €1bn

Green Covered Bonds CA Italia

Green Covered Bonds



#### €7.8bn of Social Bonds / allocation across 3 sectors

#### €5.2bn

Social Bonds Crédit Agricole S.A.

#### €0.3bn

Social Notes Crédit Agricole CIB







#### CHF0.5bn

CA next bank



#### €2.3bn

Social Covered Bonds CA HL SFH





# Crédit Agricole S.A. Green Bonds proceeds expected allocation for 2024\*

Green Buildings



Renewable Energies



Clean Transportation



**Energy Efficiency** 





## Crédit Agricole S.A. Social Bonds proceeds expected allocation for 2024\*

Territorial economic development (SMEs located in vulnerable areas)



Socioeconomic advancement and empowerment (Associations promoting sport, culture and solidarity, Social housing and Home ownership)



Access to healthcare services (Public hospitals, public medicalized facilities for elderly people, SMEs in the healthcare sector)



More details on the Frameworks and last reports available here: Debt and rating | Crédit Agricole (credit-agricole.com) \*Final allocations may change and will be published through the respective allocation report by mid 2025

# CRÉDIT AGRICOLE S.A.'S RATINGS AND 5-YEAR CDS SPREADS REFLECTS STRONG CREDIT FUNDAMENTALS

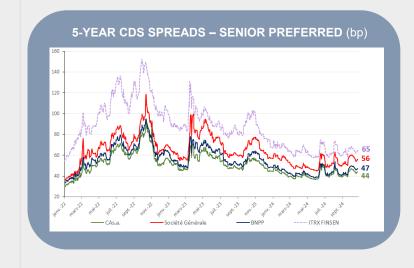


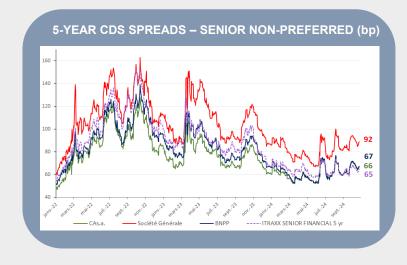


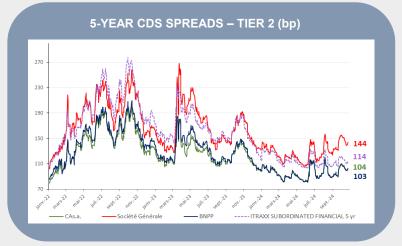


Breakdown of 30 G-SIB LT issuer ratings at 31/10/2024 (by number of banks)







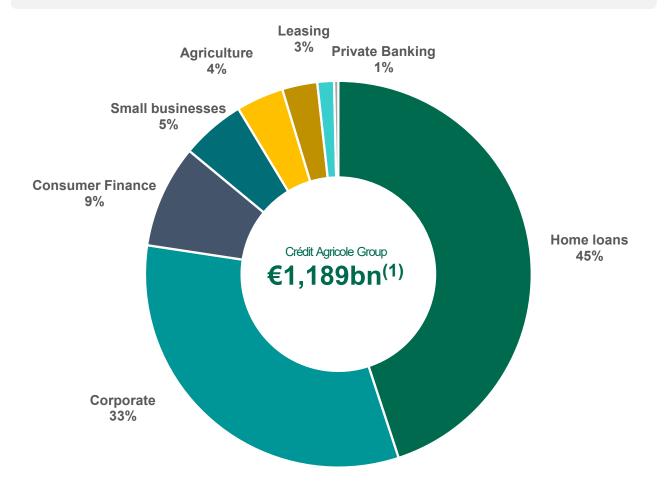


Source: Bloomberg

**Asset Quality** 

# A DIVERSIFIED LOAN PORTFOLIO, FAIRLY SECURED AND MAINLY EXPOSED TO FRANCE

Gross customer loans outstanding<sup>(1)</sup> of Crédit Agricole Group (as of 30 September 2024)



Home loans €535bn

- Including €497bn from distribution networks in France and €36bn from international distribution networks
- Mainly in France, fixed rate loans, amortizable, guaranteed by a guarantor or mortgage security

Corporate loans<sup>(2)</sup> €387bn

Including €166bn from Crédit Agricole CIB, €186bn from distribution networks in France, €24bn from international distribution networks, €10bn from CACEIS

Consumer loans €102bn • Including €70bn from CAPFM (including Agos and CA Auto Bank) and €32bn from distribution networks (consolidated entities only)

Small businesses €64bn  Including €55bn from distribution networks in France and €9bn from international distribution networks

Agriculture €47bn  Loans supporting business only, home loans excluded

(1) Gross customer loans outstanding, financial institutions excluded

(2) Of which €31bn in Regional Banks financing public entities

# **CREDIT RISK SCORECARD**

Crédit Agricole Group - Evolution of credit risk outstandings					
€m	Sept. 23	Dec. 23	March 24	June 24	Sept. 24
Gross customer loans outstanding	1,170,765	1,176,617	1,179,987	1,186,544	1,189,387
of which: impaired loans	25,206	25,037	25,705	25,723	25,737
Loans loss reserves (incl. collective reserves)	20,856	20,676	20,883	21,173	21,314
of which: loans loss reserves for Stage 1 & 2 outstandings	8,726	8,715	8,643	8,759	8,725
of which: loans loss reserves for Stage 3 outstandings	12,130	11,962	12,240	12,414	12,588
Impaired loans ratio	2.2%	2.1%	2.2%	2.2%	2.2%
Coverage ratio (excl. collective reserves)	48.1%	47.8%	47.6%	48.3%	48.9%
Coverage ratio (incl. collective reserves)	82.7%	82.6%	81.2%	82.3%	82.8%

Crédit Agricole S.A Evolution of credit risk outstandings					
€m	Sept. 23	Dec. 23	March 24	June 24	Sept. 24
Gross customer loans outstanding	522,067	525,847	532,218	538,317	539,065
of which: impaired loans	13,904	13,518	13,826	13,549	13,461
Loans loss reserves (incl. collective reserves)	9,828	9,565	9,644	9,662	9,612
of which: loans loss reserves for Stage 1 & 2 outstandings	3,450	3,393	3,363	3,315	3,251
of which: loans loss reserves for Stage 3 outstandings	6,378	6,173	6,280	6,347	6,361
Impaired loans ratio	2.7%	2.6%	2.6%	2.5%	2.5%
Coverage ratio (excl. collective reserves)	45.9%	45.7%	45.4%	46.8%	47.3%
Coverage ratio (incl. collective reserves)	70.7%	70.8%	69.7%	71.3%	71.4%

Regional Banks - Evolution of credit risk outstandings					
€m	Sept. 23	Dec. 23	March 24	June 24	Sept. 24
Gross customer loans outstanding	648,512	650,552	647,608	648,040	650,146
of which: impaired loans	11,299	11,516	11,875	12,172	12,272
Loans loss reserves (incl. collective reserves)	11,025	11,107	11,236	11,507	11,699
of which: loans loss reserves for Stage 1 & 2 outstandings	5,276	5,322	5,280	5,443	5,474
of which: loans loss reserves for Stage 3 outstandings	5,749	5,786	5,956	6,064	6,225
Impaired loans ratio	1.7%	1.8%	1.8%	1.9%	1.9%
Coverage ratio (excl. collective reserves)	50.9%	50.2%	50.2%	49.8%	50.7%
Coverage ratio (incl. collective reserves)	97.6%	96.5%	94.6%	94.5%	95.3%

Principal amounts, excluding finance lease with customers, excluding intragroup transactions within Crédit Agricole and accrued interest.

Since Q1-19, loans outstanding included in credit risk indicators are only loans to customers, before impairment. Figures from previous years for impaired loans ratios and coverage ratios have been restated according to the same methodology. Coverage ratios are calculated on the basis of outstandings, not netted for available collateral and guarantees.

# FRENCH AND RETAIL CREDIT RISK EXPOSURES PREVAIL

By geographic region	Sept. 24	Dec. 23
France (retail banking)	41%	39%
France (excl. retail banking)	25%	30%
Western Europe (excl. Italy)	10%	9%
Italy	9%	9%
North America	4%	4%
Japan	4%	3%
Asia and Oceania excl. Japan	3%	3%
Africa and Middle-East	2%	2%
Eastern Europe	1%	1%
Central and South America	1%	1%
Total	100%	100%

By business sector	Sept. 24	Dec. 23
Retail banking	45.3%	45.4%
Non-merchant service / Public sector / Local authorities	17.2%	17.5%
Real estate	4.3%	4.4%
Other non banking financial activities	3.9%	3.5%
Others	2.9%	3.0%
Power	2.9%	2.8%
Food	2.6%	2.6%
Automotive	2.4%	2.2%
Oil & Gas	2.2%	2.4%
Retail and consumer goods	2.0%	2.0%
Heavy industry	1.9%	1.9%
Other industries	1.7%	1.6%
Telecom	1.3%	1.3%
Construction	1.3%	1.3%
IT / computing	1.2%	1.3%
Other transport	1.2%	1.1%
Healthcare / pharmaceuticals	1.1%	1.2%
Aerospace	1.1%	1.1%
Shipping	1.0%	0.9%
Insurance	0.9%	0.8%
Banks	0.8%	0.9%
Tourism / hotels / restaurants	0.8%	0.8%
Total	100.0%	100.0%

Breakdown of the commercial lending portfolio (including Bank counterparties outside the group) stood at €1,806bn at end September 2024 vs. €1,799.5bn at end December 2023. Commercial banking portfolio includes 100% of balance sheet and off-balance sheet commitments.

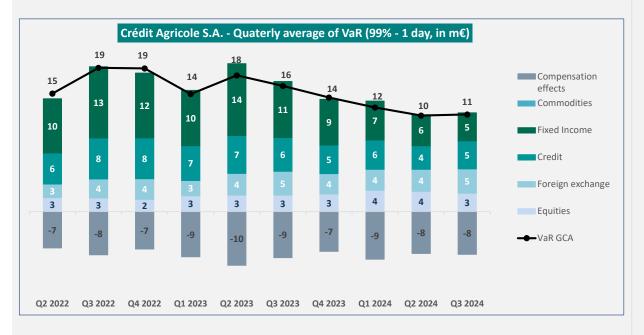
# **RISK INDICATORS**

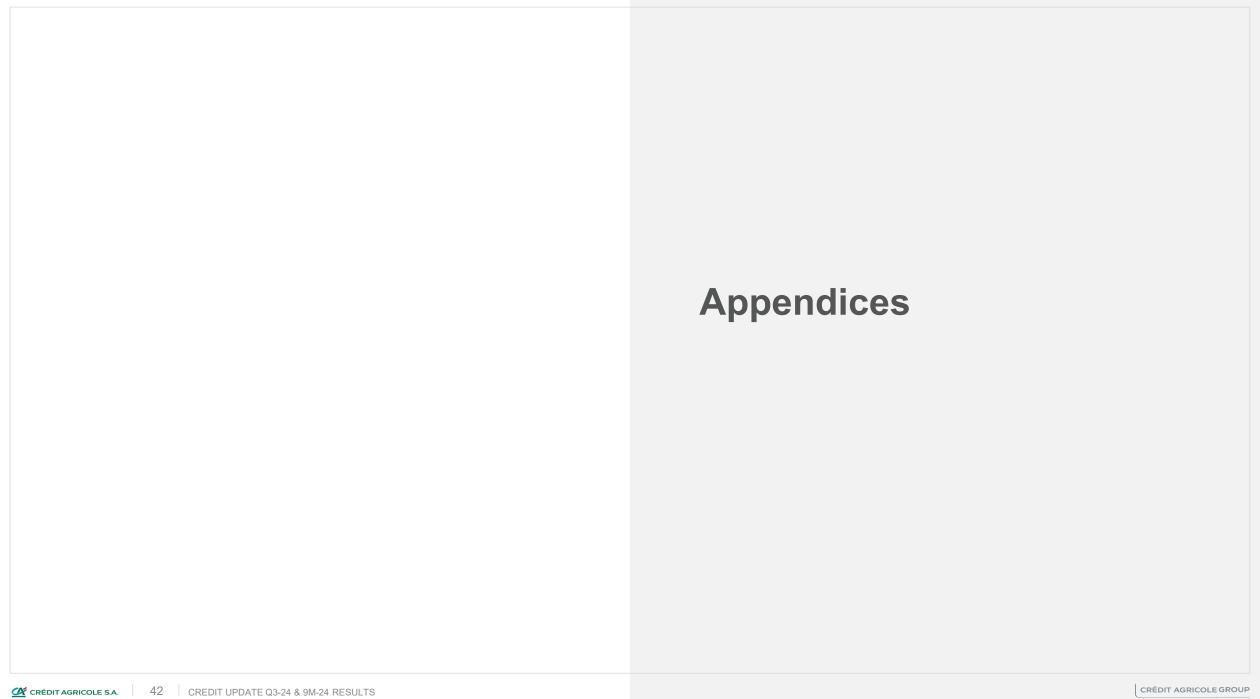
# VaR – Market risk exposures

#### Crédit Agricole S.A. - Market risk exposures - VAR (99% - 1 day)

in m€	Q3-24				29/12/2023
	Minimum	Maximum	Average	30/09/2024	29/12/2023
Fixed income	4	7	5	7	8
Credit	4	7	5	4	5
Foreign Exchange	3	7	5	6	3
Equities	3	5	3	3	4
Commodities	0	0	0	0	0
Mutualised VaR for Crédit Agricole S.A.	9	12	11	10	13
Compensation Effects*			-8	-10	-7

- The VaR (99%,1 day) of the Crédit Agricole S.A. group is measured by taking account of the effects of diversification among the various Group entities.
- VaR (99% 1 day) as at 30 September 2024: €10m for Crédit Agricole S.A.
- \* Gains on risk factor diversification.





CRÉDIT AGRICOLE S.A.

Group Structure **Business Lines Indicators Economic Overview** French Housing Market CRÉDIT AGRICOLE GROUP

# CRÉDIT AGRICOLE GROUP AND CRÉDIT AGRICOLE S.A. CONSOLIDATED BALANCE SHEETS IN €BN AT 30/09/2024

bn€ Assets	Crédit Agricole Group	Crédit Agricole S.A.	Liabilities	Crédit Agricole Group	Crédit Agricole S.A.
Cash and Central banks	168.9	165.7	Central banks	1.1	1.1
Financial assets at fair value through profit or loss	572.4	567.6	Financial liabilities at fair value through profit or loss	385.3	390.8
Hedging derivative instruments	27.6	18.4	Hedging derivative instruments	33.5	29.0
Financial assets at fair value through other comprehensive income	232.4	222.4		-	-
Loans and receivables due from credit institutions	138.3	552.2	Due to banks	74.3	167.9
Loans and receivables due from customers	1,168.1	529.5	Customer accounts	1,144.3	847.2
Debt securities	120.5	86.7	Debt securities in issue	285.9	278.8
Revaluation adjustment on interest rate hedged portfolios	-6.6	-1.1	Revaluation adjustment on interest rate hedged portfolios	-8.3	-7.8
Current and deferred tax assets	8.5	5.9	Current and deferred tax liabilities	3.6	3.8
Accruals, prepayments and sundry assets	52.6	53.9	Accruals and sundry liabilities	68.9	60.3
Non-current assets held for sale and discontinued operations	0.9	0.9	Liabilities associated with non-current assets held for sale	0.2	0.2
Insurance contrats issued- Assets	-	-	Insurance contrats issued - Liabilities	365.4	361.4
Reinsurance contracts held - Assets	1.0	1.0	Reinsurance contracts held - Liabilities	0.1	0.1
Investments in equity affiliates	2.5	2.9		-	-
Investment property	12.3	10.7	Provisions	5.4	3.5
Property, plant and equipment	14.3	9.4	Subordinated debt	29.4	29.6
Intangible assets	3.5	3.1	Shareholder's equity	138.3	71.4
Goodwill	16.8	16.2	Non-controlling interests	6.4	8.1
Total assets	2,533.8	2,245.3	Total liabilities	2,533.8	2,245.3

# **CRÉDIT AGRICOLE GROUP**

# Crédit Agricole Group: solvency (in €bn)

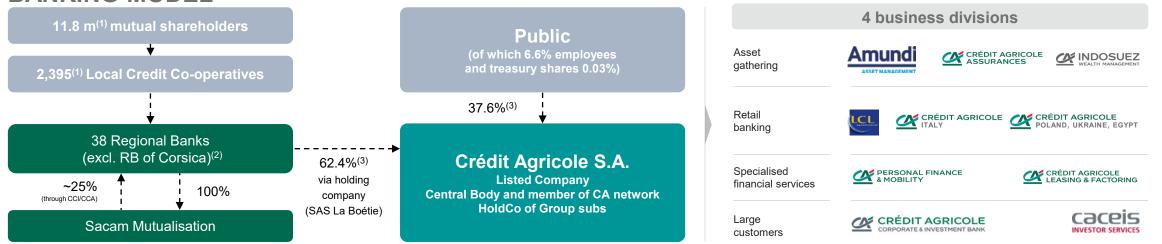
	Phas	sed-in
	30/09/24	31/12/23
Share capital and reserves	31.1	31.2
Consolidated reserves	102.9	97.9
Other comprehensive income	(2.2)	(2.2)
Net income (loss) for the year	6.5	8.3
EQUITY - GROUP SHARE	138.3	135.1
(-) Expected dividend	(0.9)	(1.7)
(-) AT1 instruments accounted as equity	(6.1)	(7.2)
Eligible minority interests	4.0	3.7
(-) Prudential filters	(1.9)	(1.5)
o/w: Prudent valuation	(2.5)	(2.2)
(-) Deduction of goodwills and intangible assets	(19.1)	(18.3)
Deferred tax assets that rely on future profitability excluding those arising from temporary differences	(0.1)	(0.1)
Shortfall in adjustments for credit risk relative to expected losses under the internal ratings-based approach	(0.4)	(0.4)
Amount exceeding thresholds	0.0	0.0
Insufficient coverage for non-performing exposures (Pillar 2)	(1.4)	(1.3)
Other CET1 components	(2.0)	(1.4)
COMMON EQUITY TIER 1 (CET1)	110.3	106.9
Additionnal Tier 1 (AT1) instruments	6.1	6.0
Other AT1 components	(0.1)	(0.2)
TOTAL TIER 1	116.3	112.6
Tier 2 instruments	16.2	15.0
Other Tier 2 components	1.3	1.2
TOTAL CAPITAL	133.8	128.9
RWAs	635.9	609.9
CET1 ratio	17.4%	17.5%
Tier 1 ratio	18.3%	18.5%
Total capital ratio	21.0%	21.1%

# CRÉDIT AGRICOLE S.A.

# Crédit Agricole S.A.: solvency (in €bn)

	Phas	ed-in
	30/09/24	31/12/23
Share capital and reserves	30.0	30.9
Consolidated reserves	38.5	36.3
Other comprehensive income	(2.5)	(2.4)
Net income (loss) for the year	5.4	6.3
EQUITY - GROUP SHARE	71.4	71.1
(-) Expected dividend	(2.5)	(3.2)
(-) AT1 instruments accounted as equity	(6.1)	(7.2)
Eligible minority interests	5.0	4.6
(-) Prudential filters	(0.6)	(0.5)
o/w: Prudent valuation	(1.2)	(1.1)
(-) Deduction of goodwills and intangible assets	(18.4)	(17.6)
Deferred tax assets that rely on future profitability excluding those arising from temporary differences	(0.1)	(0.1)
Shortfall in adjustments for credit risk relative to expected losses under the internal ratings-based approach	(0.3)	(0.3)
Amount exceeding thresholds	0.0	0.0
Insufficient coverage for non-performing exposures (Pillar 2)	(0.0)	(0.0)
Other CET1 components	(1.1)	(1.2)
COMMON EQUITY TIER 1 (CET1)	47.2	45.6
Additionnal Tier 1 (AT1) instruments	6.1	6.0
Other AT1 components	(0.2)	(0.3)
TOTAL TIER 1	53.1	51.3
Tier 2 instruments	16.3	15.1
Other Tier 2 components	0.4	0.4
TOTAL CAPITAL	69.8	66.7
RWAs	402.3	387.5
CET1 ratio	11.7%	11.8%
Tier 1 ratio	13.2%	13.2%
Total capital ratio	17.3%	17.2%

# CRÉDIT AGRICOLE MUTUAL GROUP: CUSTOMER-FOCUSED UNIVERSAL **BANKING MODEL**



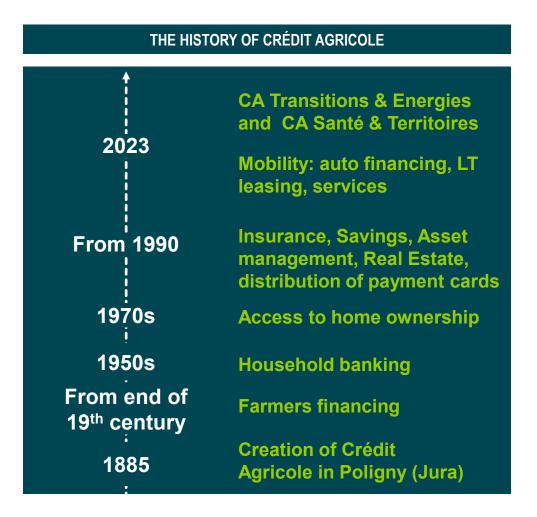
27 m<sup>(1)</sup> retail customers in France - 54 m<sup>(1)</sup> customers worldwide

The Local Credit Co-operatives form the foundation of the Group and hold nearly all of the share capital of Crédit Agricole's Regional Banks, which in turn are the majority shareholders of Crédit Agricole S.A. through SAS La Boétie

- → Local Credit Co-operatives: Private law co-operative companies owned by their members, owning 100% of the voting rights and the majority of the share capital of the Regional Banks; no branches
- → Regional Banks<sup>(2)</sup>: Private law co-operative companies and individually licensed banks, forming France's leading retail banking network; majority owned by Local Credit Co-operatives, Sacam Mutualisation (~25% through CCI/CCA) and, for 13 of them, by retail and institutional investors through non-voting listed shares with rights on net assets
- → SACAM Mutualisation: An entity wholly owned by the Regional Banks for the purpose of pooling part of their earnings.
- → SAS La Boétie: The HoldCo managing, on behalf of the Regional Banks, their 62.4% equity interest in Crédit Agricole S.A.
- → Crédit Agricole S.A.: A listed company of Group subsidiaries company and the Central Body of the Crédit Agricole Network, of which it is a member according to the French Monetary and Financial Code; at the same time, the holding and functionally, the lead institution of the Crédit Agricole Group
- (1) As of 31 December 2023
- (2) The Regional Bank of Corsica, which is 99.9% controlled by Crédit Agricole S.A., is also a shareholder of SACAM Mutualisation and SAS La Boétie
- (3) As of 30 September 2024

# CRÉDIT AGRICOLE GROUP MODEL

# **Ever-evolving to meet our customers' needs**



#### THE THREE PRINCIPLES THAT GUIDE OUR ACTIONS

# 1. Usefulness

Working in the interest of society as a whole

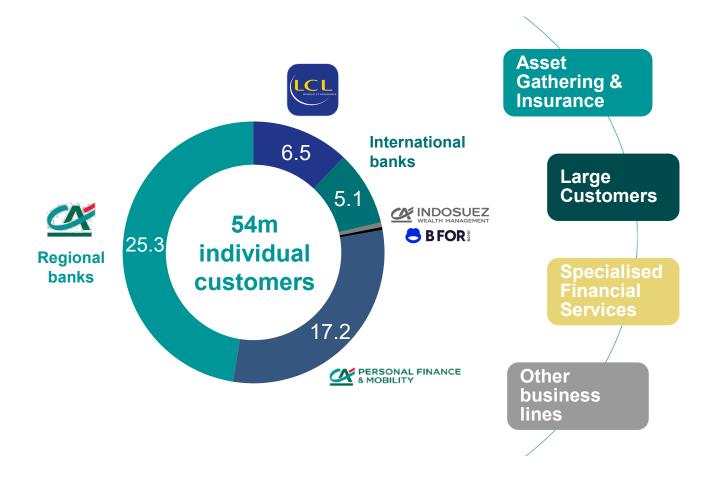
# 2. Universality

Serving everyone, everywhere, across all channels

# 3. Proximity

Long-term presence in each region and customer relationship driven

# BUSINESS LINES AT THE SERVICE OF ALL INDIVIDUAL CUSTOMERS



# **INTERNAL SUPPORT MECHANISMS**

## Crédit Agricole S.A. obligations under the Financial & Monetary Code

#### Crédit Agricole S.A., as the Central Body and as a member of the Crédit Agricole Network

- → Acts as Central Bank to the Crédit Agricole Regional Banks in terms of refinancing, supervision and reporting to the Supervisory Authority
- → Reviews and monitors the credit and the financial risks of its affiliated members essentially the Regional Banks and Crédit Agricole CIB.
- → Is required (cf. Article L511-31) to take all necessary measures to ensure that each and all of the Crédit Agricole Network members essentially the Regional Banks and Crédit Agricole CIB (defined in Article R512-18) maintain satisfactory liquidity and solvency; this requirement, being enshrined in law, it is considered to be even stronger than a guarantee.

# Resolution framework for the Crédit Agricole Network

# In the transposition of Directive 2019/879 of 20 May 2019 "BRRD2" by Order 2020-1636 of 21 December 2020, the French Law expressly provides the specificities of resolution of a cooperative group composed of a Central Body and affiliated entities

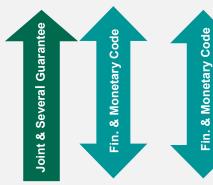
- → For cooperative banking groups, the "extended single point of entry" ("extended SPE") resolution strategy is favoured by the resolution authorities, whereby resolution tools would be applied simultaneously at the level of Crédit Agricole S.A. and the affiliated entities. In this respect, and in the event of a resolution of the Crédit Agricole Group, the scope comprising Crédit Agricole S.A. (in its capacity as the Central Body) and the affiliated entities would be considered as a whole as the extended single point of entry. Given the foregoing and the solidarity mechanisms that exist within the Network, a member of the Crédit Agricole Network cannot be put individually in resolution.
- → With respect to the Central Body and all affiliated entities, the resolution authorities may decide to implement, in a coordinated manner, write-down or conversion measures and, where applicable, a bail-in. In such an event, write-down or conversion measures and, where applicable, bail-in would apply to all entities within the Crédit Agricole network, regardless of the entity and regardless of the source of the losses.
- → In the event that the resolution authorities decide to put the Crédit Agricole Group in resolution, they will first write down the CET1 instruments (shares, mutual shares, CCI and CCA), additional Tier 1 and Tier 2 instruments, in order to absorb losses, and then possibly convert the additional Tier 1 and Tier 2 instruments into equity securities<sup>[1]</sup>. Then, if the resolution authorities decide to use the bail-in tool, the latter would be applied to debt instruments<sup>[2]</sup>, resulting in the partial or total write-down of these instruments or their conversion into equity in order to absorb losses. The creditor hierarchy in resolution is defined by the provisions of Article L 613-55-5 of the CMF, effective as at the date of implementation of the resolution.
- → Equity holders and creditors of the same rank or with identical rights in liquidation will then be treated equally, regardless of the group entity of which they are creditors. Investors must then be aware that there is therefore a significant risk that holders of shares, mutual shares, CCIs and CCAs and holders of debt instruments of a member of the Network will lose all or part of their investment if a resolution procedure is implemented on the Group, regardless of the entity of which they are a creditor.
- → This resolution framework does not affect the legal internal financial solidarity mechanism enshrined in Article L. 511-31 of the French Monetary and Financial Code, which applies to the Crédit Agricole Network, as defined in Article R. 512-18 of the same Code. Crédit Agricole S.A. considers that, in practice, this mechanism should be implemented prior to any resolution procedure.

## Regional Banks' joint and several guarantee

- → Through a joint and several guarantee issued in 1988, the Regional Banks guarantee all of the obligations of Crédit Agricole S.A. to third parties and they also cross-guarantee each other, should Crédit Agricole S.A. become insolvent and after the liquidation and dissolution of Crédit Agricole S.A.
- → The potential liability of the Regional Banks under this guarantee is equal to the aggregate of their share capital, reserves and retained earnings, i.e. €89.9bn\* as of September 2024.
- \* Aggregate figures from French GAAP, audited individual accounts of the 39 Regional Banks [1] Articles L. 613-48 and L. 613-48-3 of the CMF. [2] Articles L. 613-55 et L. 613-55-1 of the CMF

Reciprocal binding commitments between the Regional Banks and Crédit Agricole S.A.

## Crédit Agricole S.A.



Regional Banks

CACIB

The alignment of the issuer ratings of the Regional Banks and Crédit Agricole CIB with those of Crédit Agricole S.A. reflects the support mechanisms within the Group

# TRANSPOSITION OF BRRD2 IN FRENCH LAW: A SPECIFIC TREATMENT FOR COOPERATIVE BANKS

- ➢ Directive 2019/879 of 20 May 2019 ("BRRD2") was transposed into French law and is applicable since 28 December 2020
- > The law expressly provides resolution specificities for French cooperative banking groups
- Assessment of conditions of a resolution procedure at the level of the Network
  - The resolution authorities will treat the Central Body and its affiliated entities ("Network") as a whole when assessing the conditions to enter in resolution
- Resolution and "Coordinated bail-in"
  - In case of a bail-in, write-down or conversion measures will apply simultaneously to all entities within the Network
  - Equity holders and creditors of the same rank\* or with identical rights in liquidation will then be treated equally, regardless of the Network entity of which they are investors and regardless of the source of the losses
- Liquidation and respect of the "no-creditor-worse-off" principle
  - ❖ A Central Body or one of its affiliated entities could be declared in compulsory liquidation only when the Central Body and all its affiliated entities are also in cessation of payments
  - A sole liquidator will be designated for the entire cooperative group and will ensure that the holders of equity and creditors of the same rank\* or with identical rights in liquidation will be treated equally, regardless of the Network entity of which they are investors and regardless of the source of the losses

→ The single point of entry resolution strategy preferred by the resolution authorities for Crédit Agricole Group can be considered as an "extended SPE"

→ MREL at consolidated level, when applicable under BRRD2, will be fulfilled with eligible liabilities of Crédit Agricole SA and the affiliated entities

<sup>\*</sup>According to the creditor hierarchy in resolution as defined by the provisions of Article L 613-55-5 of the CMF, effective as at the date of implementation of the resolution.

# "DANISH COMPROMISE": NON-DEDUCTION OF INSURANCE HOLDINGS

# The "Danish compromise"

## Non-deduction of insurance holdings according to Article 49<sup>(1)</sup> of the CRR

- → In the case of banks within a financial conglomerate under Directive 2002/87/EC, the CRR provides for a specific prudential treatment of insurance holdings. As a general rule, Article 36(1) of the CRR envisages that significant holdings in insurance undertakings should be deducted from banks' own funds. As an exception to this rule, Article 49(1) of the CRR grants the option to competent authorities, if requested by banks, to allow them not to deduct such holdings and to risk-weight them instead (100% to 370%), provided that a number of CRR conditions are met.
- → These departures from Basel III were included early in the elaboration of the CRR as a package known in specialised circles as the "Danish compromise", since it was negotiated during the Danish Presidency of the Council of the EU.

## Status quo for the "Danish compromise" in the ECB Regulation

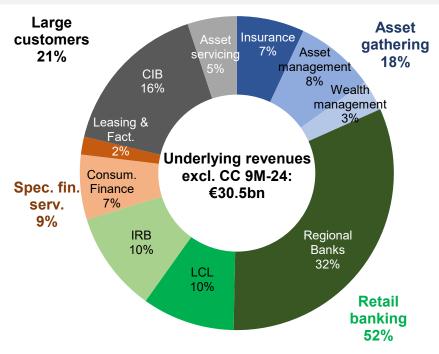
#### ECB Regulation on the exercise of options and discretions available in Union law

- → Crédit Agricole Group received the permission of the competent authorities (ACPR) on 18 October 2013 to use this option for entities within the Crédit Agricole Assurances scope.
- → Since 2014 the ECB has the power to exercise the options and discretions available in Union law and it published on 24 March 2016 a Regulation and a Guide on how to harmonise options and discretions in banking supervision.
- → The ECB Regulation and Guide do not reconsider previous decisions taken by the competent authority pursuant to Article 49(1) and related explanatory documents confirm that the ECB did not intend to do so at that time:
  - → "With regard to the non-deduction of holdings within the context of Article 49(1) of the CRR, significant credit institutions can expect the following treatment: (i) In cases where permission for non-deduction has already been granted by the national competent authority prior to 4 November 2014, the credit institutions may continue to not deduct the relevant holdings on the basis of that permission provided that appropriate disclosure requirements are met." (Extract from the ECB Guide)
  - → "The Supervisory Board has decided to keep the status quo, i.e. decisions according to Article 49 of the CRR taken before 4 November 2014 will continue to apply for the time being. Incoming applications for new decisions will be assessed according to the CRR criteria." (Extract from the Explanatory memorandum)
- → A new Guide on options and discretions available in Union law was published by ECB on 28 March 2022 with the same wording

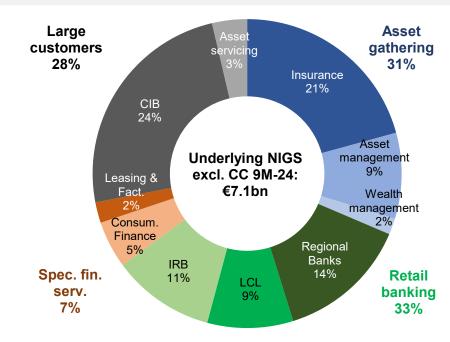
Any change to the "Danish compromise" rule would suppose a new revision of the CRR.

# A STABLE, DIVERSIFIED AND PROFITABLE BUSINESS MODEL

# Underlying revenues<sup>(1)</sup> by business line (excluding Corporate Centre) (%)



# Underlying Net Income<sup>(1)</sup> by business line (excluding Corporate Centre) (%)



RB: Retail banking incl. Regional Banks, LCL and International retail banking (IRB); AG: Asset gathering, including Insurance; SFS: Specialised financial services; LC: Large customers

(1) See slide 66 for details on specific items

# **RESULTS BY DIVISION – Q3-24**

		Q3-24 (stated)						
€m	RB	LCL	IRB	AG	SFS	LC	СС	Total
Revenues	3,266	979	1,029	1,857	869	2,054	(842)	9,213
Operating expenses excl. SRF	(2,409)	(608)	(539)	(868)	(437)	(1,240)	511	(5,590)
SRF	-	-	-	-	-	-	-	-
Gross operating income	857	371	490	989	433	814	(331)	3,623
Cost of risk	(364)	(82)	(60)	(13)	(223)	(19)	(40)	(801)
Equity-accounted entities	0	-	-	33	23	6	-	61
Net income on other assets	0	0	0	(3)	(2)	(0)	(2)	(5)
Income before tax	493	290	430	1,006	231	801	(372)	2,877
Tax	(122)	(66)	(176)	(156)	(42)	(234)	210	(587)
Net income from discont'd or held-for-sale ope.	-	-	-	-	-	-	-	-
Net income	371	224	254	850	189	566	(162)	2,291
Non controlling interests	(1)	(0)	(40)	(128)	(17)	(35)	10	(211)
Net income Group Share	371	223	214	722	172	531	(153)	2,080

	Q3-23 (stated)							
€m	RB	LCL	IRB	AG	SFS	LC	СС	Total
Revenues	3,345	996	1,046	1,657	883	1,888	(567)	9,249
Operating expenses excl. SRF	(2,328)	(589)	(522)	(718)	(424)	(1,139)	454	(5,265)
SRF	-	-	-	-	-	-	-	-
Gross operating income	1,018	407	524	939	460	749	(113)	3,984
Cost of risk	(254)	(70)	(126)	(0)	(224)	(13)	(6)	(693)
Equity-accounted entities	1	-	1	24	5	6	0	37
Net income on other assets	0	18	1	(5)	57	(2)	(0)	69
Income before tax	765	355	400	958	298	740	(119)	3,397
Tax	(178)	(79)	(118)	(221)	(77)	(203)	65	(810)
Net income from discont'd or held-for-sale ope.	(0)	-	2	-	(0)	-	-	2
Net income	587	277	284	737	220	537	(53)	2,588
Non controlling interests	(0)	(0)	(42)	(110)	(17)	(39)	4	(204)
Net income Group Share	587	277	242	628	204	497	(49)	2,384

RB: Regional Banks; AG: Asset Gathering, including Insurance; IRB: International Retail Banking, SFS: Specialised financial services; LC: Large customers; CC: Corporate Centre

# **RESULTS BY DIVISION – 9M-24**

	9M-24 (stated)							
€m	RB	LCL	IRB	AG	SFS	LC	СС	Total
Revenues	9,834	2,912	3,161	5,596	2,605	6,544	(2,407)	28,244
Operating expenses excl. SRF	(7,453)	(1,801)	(1,637)	(2,435)	(1,333)	(3,741)	1,535	(16,866)
SRF	-	-	-	-	-	-	-	-
Gross operating income	2,381	1,111	1,523	3,161	1,272	2,803	(872)	11,378
Cost of risk	(1,056)	(295)	(219)	(18)	(653)	(25)	(59)	(2,324)
Equity-accounted entities	7	-	-	94	83	20	-	203
Net income on other assets	3	5	0	(23)	(3)	2	(3)	(19)
Income before tax	1,335	820	1,305	3,214	699	2,800	(935)	9,238
Tax	(313)	(185)	(436)	(658)	(138)	(717)	343	(2,104)
Net income from discontinued or held-for-sale operations	-	-	-	-	-	-	-	-
Net income	1,022	635	869	2,557	560	2,083	(592)	7,134
Non controlling interests	(1)	(0)	(129)	(364)	(59)	(104)	15	(643)
Net income Group Share	1,021	635	739	2,193	502	1,979	(577)	6,491

				9M-23	(stated)			
€m	RB	LCL	IRB	AG	SFS	LC	CC	Total
Revenues	10,032	2,891	3,040	5,144	2,717	5,844	(1,946)	27,722
Operating expenses excl. SRF	(7,217)	(1,742)	(1,542)	(2,148)	(1,224)	(3,298)	1,389	(15,782)
SRF	(111)	(44)	(40)	(6)	(29)	(312)	(77)	(620)
Gross operating income	2,704	1,105	1,458	2,989	1,465	2,234	(634)	11,321
Cost of risk	(831)	(205)	(366)	(1)	(686)	(81)	(8)	(2,179)
Equity-accounted entities	9	-	1	73	90	17	-	190
Net income on other assets	6	21	1	(5)	81	3	(1)	107
Income before tax	1,887	921	1,095	3,057	950	2,173	(643)	9,438
Tax	(467)	(217)	(321)	(696)	(254)	(561)	222	(2,293)
Net income from discontinued or held-for-sale operations	(0)	-	7	1	(0)	-	-	7
Net income	1,421	704	781	2,361	696	1,612	(421)	7,153
Non controlling interests	(1)	(0)	(121)	(343)	(61)	(93)	(0)	(619)
Net income Group Share	1,420	704	660	2,018	635	1,519	(421)	6,534

RB: Regional Banks; AG: Asset Gathering, including Insurance; IRB: International Retail Banking, SFS: Specialised financial services; LC: Large customers; CC: Corporate Centre

# **ACTIVITY INDICATORS – REGIONAL BANKS**

# **Customer assets and loans outstanding (€bn)**

Customer assets (€bn)*	Sept. 22	Dec. 22	Mar. 23	Jun. 23	Sept. 23	Dec. 23	Mar. 24	Jun. 24	Sept. 24	∆ Sept./Sept.
Securities	42.0	44.2	46.2	46.8	46.7	47.5	49.4	46.8	48.4	+3.6%
Mutual funds and REITs	24.2	25.3	26.8	27.8	27.6	28.5	29.5	29.6	31.0	+12.3%
Life insurance	205.0	208.7	211.6	212.4	210.6	216.2	218.7	219.8	222.2	+5.5%
Off-balance sheet assets	271.2	278.2	284.6	287.1	284.9	292.2	297.6	296.2	301.6	+5.9%
Demand deposits	235.7	231.3	218.0	212.0	211.2	204.1	197.5	201.2	200.1	(5.3%)
Home purchase savings schemes	110.8	111.5	108.4	105.8	103.4	101.6	96.7	93.5	91.3	(11.6%)
Passbook accounts	187.2	191.6	197.1	198.1	199.4	203.8	206.0	207.6	209.6	+5.1%
Time deposits	38.7	42.3	52.8	63.1	73.0	86.3	95.3	99.3	100.3	+37.4%
On-balance sheet assets	572.4	576.7	576.4	579.0	586.9	595.8	595.5	601.5	601.3	+2.5%
TOTAL	843.6	854.9	861.0	866.1	871.9	888.0	893.1	897.8	903.0	+3.6%

Passbooks, o/w (€bn)*	Sept. 22	Dec. 22	Mar. 23	Jun. 23	Sept. 23	Dec. 23	Mar. 24	Jun. 24	Sept. 24	∆ Sept./Sept.
Livret A	67.9	70.5	75.6	77.9	79.6	82.3	84.3	85.8	86.9	+9.2%
LEP	13.4	14.8	17.2	17.8	18.6	22.9	24.4	24.5	24.9	+34.0%
LDD	37.2	38.2	39.6	40.3	40.8	41.9	42.6	43.1	43.4	+6.3%
Mutual shareholders passbook account	12.4	12.4	13.1	13.5	13.9	13.9	14.7	15.3	15.9	+15.0%
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<sup>\*</sup> including customer financial instruments. Livret A, LDD and LEP outstandings before centralisation with the CDC.

Loans outstanding (€bn)	Sept. 22	Dec. 22	Mar. 23	Jun. 23	Sept. 23	Dec. 23	Mar. 24	Jun. 24	Sept. 24	∆ Sept./Sept.
Home loans	378.9	384.2	387.2	390.5	392.1	392.7	390.7	390.4	391.0	(0.3%)
Consumer credit	22.6	22.9	22.9	23.2	23.2	23.6	23.5	23.6	23.9	+3.0%
SMEs	112.8	115.3	116.8	118.1	119.5	121.0	121.7	122.4	124.1	+3.8%
Small businesses	30.7	30.6	31.0	31.1	30.8	30.5	30.1	29.9	29.8	(3.2%)
Farming loans	44.9	44.6	45.5	46.3	46.5	46.0	46.3	46.8	47.2	+1.4%
Local authorities	33.1	33.7	33.3	33.2	32.7	32.4	31.4	30.8	29.7	(9.1%)
TOTAL	622.9	631.2	636.7	642.4	644.9	646.2	643.6	644.0	645.8	+0.1%

# **ACTIVITY INDICATORS – LCL**

# **Customer assets and loans outstanding (€bn)**

Customer savings (€bn)*	Sept. 22	Dec. 22	Mar.23	Jun. 23	Sept. 23	Dec. 23	Mar.24	Jun. 24	Sept. 24	∆ Sept./Sept.
Securities	11.6	12.0	14.9	13.9	14.2	13.8	15.7	14.4	14.6	+2.9%
Mutual funds and REITs	7.1	7.9	8.5	8.9	8.9	9.2	9.8	9.6	10.4	+17.4%
Life insurance	64.0	63.9	62.6	63.7	62.1	62.6	62.4	62.3	63.8	+2.7%
Off-balance sheet savings	82.8	83.8	86.1	86.5	85.2	85.6	87.9	86.4	88.8	+4.3%
Demand deposits	78.2	73.2	67.2	65.4	63.8	62.0	58.5	59.3	59.5	(6.7%)
Home purchase savings plans	10.0	9.9	9.9	9.7	9.6	9.4	9.3	9.2	9.0	(5.9%)
Bonds	4.7	6.3	7.4	8.0	8.0	10.0	10.2	11.7	11.4	+42.2%
Passbooks*	44.4	46.6	49.7	49.1	50.1	51.0	52.9	53.0	53.2	+6.3%
Time deposits	10.3	15.3	20.6	22.2	24.3	29.7	32.1	32.3	31.3	+28.7%
On-balance sheet savings	147.6	151.4	154.9	154.4	155.9	162.0	162.9	165.4	164.5	+5.6%
TOTAL	230.4	235.2	241.0	240.9	241.0	247.6	250.8	251.8	253.3	+5.1%

Passbooks* o/w (€bn)	Sept. 22	Dec. 22	Mar.23	Jun. 23	Sept. 23	Dec. 23	Mar.24	Jun. 24	Sept. 24	∆ Sept./Sept.
Livret A	13.2	13.5	14.6	15.3	15.7	15.8	16.8	17.1	17.4	+10.7%
LEP	1.1	1.2	1.5	1.6	1.7	2.0	2.3	2.4	2.4	+41.9%
LDD	9.1	9.1	9.4	9.6	9.7	9.6	10.0	10.1	10.2	+5.1%
TOTAL	23.5	23.9	25.6	26.5	27.1	27.5	29.1	29.6	30.0	+10.6%

<sup>\*</sup> Including liquid company savings. Outstanding Livret A, LDD and LEP before centralisation with the CDC.

# Retail Banking in France (LCL) - Loans outstandings

Loans outstanding (€bn)	Sept. 22	Dec. 22	Mar.23	Jun. 23	Sept. 23	Dec. 23	Mar.24	Jun. 24	Sept. 24	Δ Sept./Sept.
Corporate	31.1	31.6	31.3	31.6	31.6	31.7	31.3	31.5	31.6	(0.1%)
Professionals	23.2	23.5	23.9	24.1	24.2	24.4	24.4	24.4	24.4	+0.7%
Consumer credit	8.5	8.7	8.6	8.7	8.6	8.7	8.6	8.6	8.7	+1.0%
Home loans	98.5	100.5	101.8	102.9	103.5	103.9	103.8	103.7	104.1	+0.6%
TOTAL	161.3	164.3	165.6	167.3	168.0	168.8	168.1	168.2	168.8	+0.5%

# **ACTIVITY INDICATORS**

Regional Banks - Fees and commissions breakdown (€m)	Q3-22	Q4-22	Q1-23	Q2-23	Q3-23	Q4-23	Q1-24	Q2-24	Q3-24	∆ <b>Q3/Q3</b>
Services and other banking transactions	223	232	228	227	227	209	240	230	231	+1.6%
Securities	69	68	77	68	65	71	80	76	77	+18.0%
Insurance	810	776	976	852	852	824	1,086	885	890	+4.6%
Account management and payment instruments	524	506	519	530	538	543	543	550	562	+4.5%
Net fees & commissions from other customer activities(1)	89	106	108	126	116	152	103	119	125	+7.7%
TOTAL <sup>(1)</sup>	1,715	1,689	1,908	1,801	1,798	1,799	2,052	1,859	1,886	+4.9%

<sup>(1)</sup> Revenues generated by the subsidiaries of the Regional Banks, namely fees and commissions from leasing and operating leasing transactions

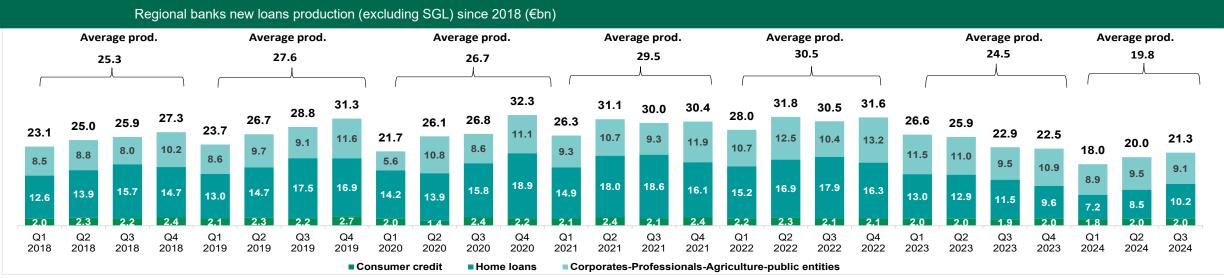
LCL - Revenues breakdown (€m)	Q3-22	Q4-22	Q1-23	Q2-23	Q3-23	Q4-23	Q1-24	Q2-24	Q3-24	∆ <b>Q</b> 3/ <b>Q</b> 3
Net interest income *	477	470	455	451	532	493	454	500	491	(7.7%)
Home purchase savings plans (PEL/CEL)	0	0	0	0	52	6	0	1	0	(100.0%)
Net interest income excl. HPSP	477	470	455	451	480	487	454	498	491	+2.3%
Fee and commission Income	463	445	482	508	464	467	500	480	488	+5.1%
- Securities	30.2	25.6	30.9	30.3	30	33	33	30	28	(7.9%)
- Insurance	182.7	165.2	196.4	196.1	182	182	204	193	190	+4.4%
- Account management and payment instruments	250.5	253.8	254.2	281.8	252	252	263	257	270	+7.1%
TOTAL	940	915	936	959	996	959	954	979	979	(1.7%)
TOTAL excl. HPSP	940	915	936	959	944	953	954	978	979	+3.7%

<sup>\*</sup> incl. other revenues

IRB Italy - Revenues breakdown (€m)	Q3-22	Q4-22	Q1-23	Q2-23	Q3-23	Q4-23	Q1-24	Q2-24	Q3-24	∆ <b>Q</b> 3/ <b>Q</b> 3
Net interest income	309	398	439	454	459	450	450	453	447	(2.5%)
Fee and commission Income	312	296	300	308	320	292	303	328	322	+0.7%
- Fees and commissions on managed assets	126	117	132	122	117	100	145	139	129	+10.6%
- Banking fees and commissions	186	179	168	186	204	193	158	189	194	(5.0%)
Autres revenus	(4)	(10)	21	(2)	4	(28)	21	4	(6)	N.S.
TOTAL	618	684	761	760	783	714	775	784	764	(2.5%)

# CHANGE IN FRENCH RETAIL BANKING NEW LOANS PRODUCTION

#### LCL new loans production (excluding SGL) since 2018 (€bn) Average prod. 6.2 6.8 8.9 7.3 10.5 8.2 8.8 11.9 11.2 10.1 9.6 9.7 9.5 9.2 9.2 9.0 8.9 8.7 3.6 8.2 8.0 7.8 7.6 7.5 2.2 2.5 7.2 7.0 2.1 6.9 7.0 2.4 6.8 2.6 2.6 2.4 6.5 6.6 1.9 2.4 2.8 6.3 1.5 2.1 1.1 6.0 1.1 1.2 2.5 1.8 1.9 5.1 1.2 1.2 1.4 1.6 1.5 1.3 1.3 1.8 2.5 0.9 1.1 1.1 1.3 1.0 2.1 1.2 1.0 1.1 1.6 1.2 1.0 1.7 1.1 5.9 6.1 1.1 5.6 5.8 4.9 4.5 4.3 4.2 3.3 4.5 3.9 1.1 1.0 3.3 3.9 3.9 3.9 3.6 3.3 2.8 2.8 2.3 1.6 0.6 1.9 0.6 0.7 Q2 Q3 Q4 Q1 Q2 Q3 Q1 2021 2021 2023 2018 2018 2018 2018 2019 2019 2019 2019 2020 2020 2020 2020 2021 2021 2022 2022 2022 2022 2023 2023 2023 2024 2024 2024 Professionals ■ Consumer credit ■ Homeloans Corporate Regional banks new loans production (excluding SGL) since 2018 (€bn)



# EXPOSURE TO FRENCH SOVEREIGN RISK - CREDIT AGRICOLE GROUP

# Banking activity (4) (in billion euros)

30/09/2024	Financial instruments at fair value through profit or loss	Financial assets at fair value through other comprehensive income (OCI)	Financial assets at amortised cost	Total banking Activity <sup>(3)</sup>
French government bond (OAT)	-	2.6	21.1	23.7
Assimilated to French sovereign risk (1)	-	5.7	17.5	23.2
Total French sovereign risk of banking activities	-	8.3	38.6	46.9

# **Insurance activity** (4) (in billion euros)

		Other m	odels <sup>(2)</sup>			
30/09/2024	Financial instruments at fair value through profit or loss	Financial assets at fair value through other comprehensive income (OCI)	Financial assets at amortised cost	Total assets on other models	VFA model <sup>(2)</sup> (Variable Fee Approach)	Total insurance activity
French government bond (OAT)	-	1.6	0.4	2.0	34.4	36.4
Assimilated to French sovereign risk (1)	-	2.6	0.6	3.2	10.6	13.8
Total French sovereign risk of insurance activities	-	4.2	1.0	5.2	45.0	50.2

→ The liabilities accounted with VFA model under IFRS 17 are related to Savings, Retirement and Funeral scope. The impact of valuation changes of the financial assets backed by these commitments is not material neither on Crédit Agricole Group net income nor on its equity because of symmetrical valuation effects of these liabilities.

<sup>(1)</sup> Public sector debt securities assimilated to central, regional or local administrations

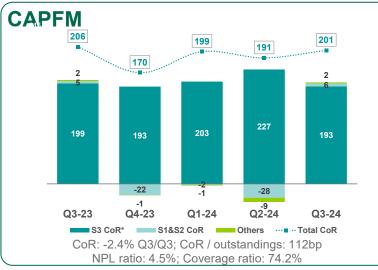
<sup>(2)</sup> VFA model (Variable Fee Approach): Savings, Retirement and Funeral; BBA model (Building Block Approach): Personal protection (death & disability / creditor / group insurance); PAA model (Premium Allocation Approach): P&C

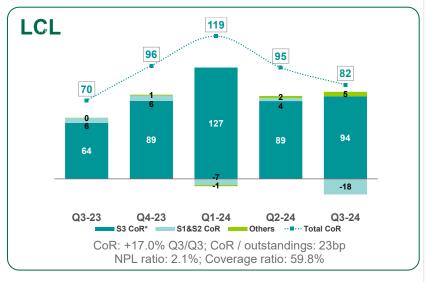
<sup>(3)</sup> Figures before hedging. Hedging on government bonds (OAT) of banking activity : €0.2bn ; Hedging on assimilated of banking activity: €0.3bn

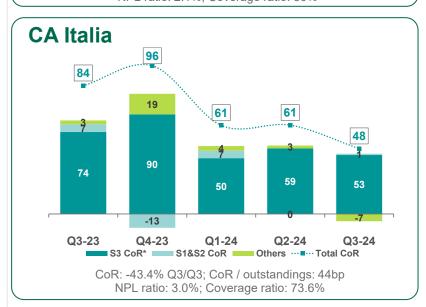
<sup>(4)</sup> Bonds only

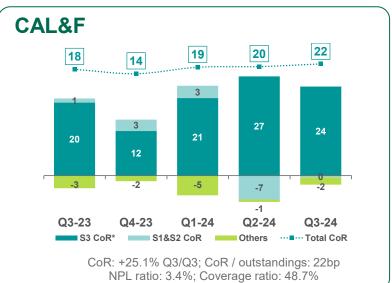
# **COST OF RISK**

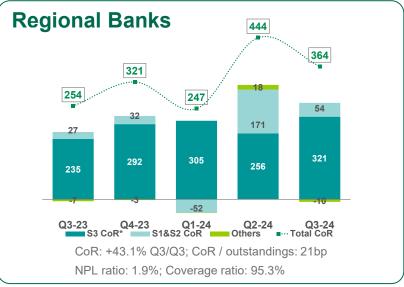
# Crédit Agricole CIB – Financing activities 29 109 -15 -79 Q3-23 Q3-24 S1&S2 CoR Others ···• Total CoR CoR: -78.7% Q3/Q3; CoR / outstandings: 1bp NPL ratio: 2.1%; Coverage ratio: 80%











<sup>(\*)</sup> Cost of risk/outstandings (on an annualised quarterly basis) at 2bp for Financing activities, 115bp for CAPFM, 19bp for LCL, 31bp for CA Italia, 27bp for CAL&F and 22bp for the RBs. Coverage ratios are calculated based on loans and receivables due from customers in default.

# CRÉDIT AGRICOLE GROUP IN ITALY



# Branches market share in Italy<sup>(4)</sup>

# Distribution of the Group's net income Group share (10) in Italy

financial

services

6.0m

Customers<sup>(2)</sup>

€338bn

Total customer assets<sup>(3)</sup>

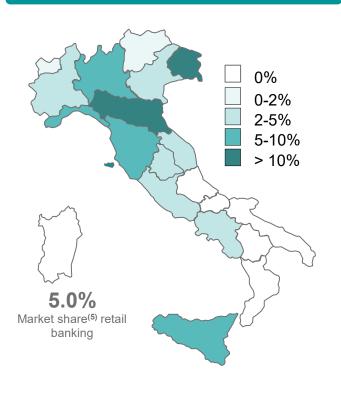
1,218 Points of sale €101bn

Loans outstanding

~16,100 **Employees** 

€2.6bn

Revenues



€659m

H1 2024 underlying net income group share

+12%

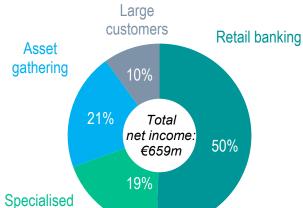
16%

Net Income Group Share<sup>(11)</sup>



Net income Group share 6M/6M ·

Crédit Agricole S.A. underlying



Rank

Number 1 commercial bank in NPS(6)

#2 in consumer finance<sup>(7)</sup>

Number 3 asset manager<sup>(8)</sup>

Number 4 bankinsurer in life<sup>(9)</sup>

- (1) Aggregation of Group entities in Italy (CA Italia, CA Auto Bank, Crédit Agricole CIB, CAIW, AGOS; (2) including all entities present in Italy; (3) Including "non-Group" Amundi AuM and CACEIS AuC;
- (4) Source: Banca d'Italia, 30/06/2024; (5) In number of branches at 31/03/24; (6) Net Promoter Score, Source Doxa October 2023 study; (7) Assofin publication, 30/04/2024 (excl. credit cards);
- (8) AUM; Source: Assogestioni, 31/05/2024; (9) Production. Source: IAMA, 30/04/2024; (10) Excluding Banco BPM investment accounted for in Corporate Centre; (11) Excl. Corporate Centre

# CAG AND CASA EXPOSURE TO CORPORATE REAL ESTATE

Limited exposure to commercial real estate<sup>(1)</sup> at end-June 2024

Commercial lending of €57.9bn for CAG, €32.1bn for Crédit Agricole SA

- of which ~€14.5bn for office real estate, ~€10.4bn for commercial spaces and ~€15.6bn for residential real estate (respectively ~€9.6bn, ~€5.8bn, ~€5.1bn for Crédit Agricole SA)
- of which €25.8bn Regional Banks, €22.7bn Crédit Agricole CIB, €5.3bn LCL and €1.8bn CA Italia

Representing 3.3% of commercial lending CAG, 2.9% at the level of Crédit Agricole S.A.

Good quality of commercial real estate assets and risks under control at end-June 2024

**LTV** (loan to value): 70% of CAG exposures with an LTV < 60%, 78% for CASA<sup>(2)</sup>

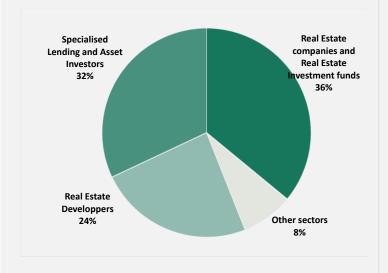
69% of CAG CRE are **Investment Grade**, 82% for CASA<sup>(3)</sup>

**Default rate** in commercial real estate 2.3% CAG and 2.8% for CASA<sup>(4)</sup> and S3 **coverage ratio** of 53% for CAG, 52% pour CASA.

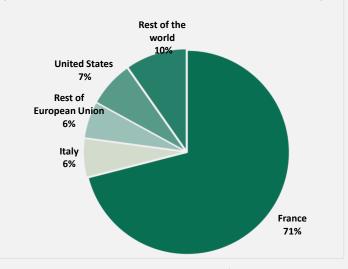
1. Balance sheet and off-balance sheet; the scope includes property developers, listed and unlisted REITs, specialised investment funds, real estate investors, and real estate subsidiaries of financial institutions (insurers, banks, etc.); This scope is slightly different from the exposures to corporate real estate presented in the registration document, which notably includes real estate financing contributed from corporate clients.

- 2. LTV calculated on 66% of exposures to real estate professionals for CAG and 68% of CASA exposures,
- 3. Internal rating equivalent
- 4. Default rate calculated with on- and off-balance sheet exposures as the denominator.

Exposures (on- and off-balance sheet)/type of customer (commercial real estate data<sup>(1)</sup> CAG end-June 2024)



Exposures (on- and off-balance sheet)/geographic area (commercial real estate data<sup>(1)</sup> CAG end-June 2024)



# RECONCILIATION BETWEEN STATED AND UNDERLYING INCOME - Q3-24

€m	Q3-24 stated	Specific items	Q3-24 underlying	Q3-23 stated	Specific items	Q3-23 underlying	∆ Q3/Q3 stated	$\Delta$ Q3/Q3 underlying
Revenues	9,213	3	9,210	9,249	402	8,847	(0.4%)	+4.1%
Operating expenses excl.SRF	(5,590)	(34)	(5,556)	(5,265)	0	(5,265)	+6.2%	+5.5%
SRF	-	-	-	-	-	-	n.m.	n.m.
Gross operating income	3,623	(31)	3,654	3,984	402	3,582	(9.1%)	+2.0%
Cost of risk	(801)	0	(801)	(693)	0	(693)	+15.6%	+15.6%
Equity-accounted entities	61	-	61	37	(26)	63	+65.7%	(3.5%)
Net income on other assets	(5)	(3)	(2)	69	61	9	n.m.	n.m.
Change in value of goodwill	-	-	-	-	-	-	n.m.	n.m.
Income before tax	2,877	(34)	2,912	3,397	436	2,961	(15.3%)	(1.6%)
Tax	(587)	8	(595)	(810)	(120)	(691)	(27.6%)	(13.8%)
Net income from discont'd or held-for-sale ope.	-	-	-	2	-	2	(100.0%)	(100.0%)
Net income	2,291	(26)	2,317	2,588	317	2,272	(11.5%)	+2.0%
Non controlling interests	(211)	6	(217)	(204)	-	(204)	+3.4%	+6.5%
Net income Group Share	2,080	(20)	2,100	2,384	317	2,068	(12.8%)	+1.5%
Cost/Income ratio excl.SRF (%)	60.7%		60.3%	56.9%		59.5%	+3.7 pp	+0.8 pp

Crédit Agricole Group

€2,080m

Stated Net Income Group Share Q3-24

# **RECONCILIATION BETWEEN STATED AND UNDERLYING INCOME - 9M-24**

€m	9M-24 stated	Specific items	9M-24 underlying	9M-23 stated	Specific items	9M-23 underlying	∆ 9M/9M stated	$\Delta$ 9M/9M underlying
Revenues	28,244	117	28,127	27,722	758	26,965	+1.9%	+4.3%
Operating expenses excl.SRF	(16,866)	(84)	(16,782)	(15,782)	(18)	(15,764)	+6.9%	+6.5%
SRF	-	-	-	(620)	-	(620)	(100.0%)	(100.0%)
Gross operating income	11,378	33	11,345	11,321	739	10,581	+0.5%	+7.2%
Cost of risk	(2,324)	(20)	(2,304)	(2,179)	(84)	(2,095)	+6.6%	+10.0%
Equity-accounted entities	203	(0)	203	190	(39)	229	+6.7%	(11.2%)
Net income on other assets	(19)	(23)	4	107	89	18	n.m.	(78.5%)
Change in value of goodwill	-	-	-	-	-	-	n.m.	n.m.
Income before tax	9,238	(10)	9,248	9,438	705	8,733	(2.1%)	+5.9%
Tax	(2,104)	(4)	(2,100)	(2,293)	(180)	(2,113)	(8.2%)	(0.6%)
Net income from discont'd or held-for-sale ope.	-	-	-	7	-	7	(100.0%)	(100.0%)
Net income	7,134	(14)	7,148	7,153	525	6,628	(0.3%)	+7.9%
Non controlling interests	(643)	17	(659)	(619)	(0)	(619)	+3.8%	+6.5%
Net income Group Share	6,491	3	6,489	6,534	525	6,009	(0.6%)	+8.0%
Cost/Income ratio excl.SRF (%)	59.7%		59.7%	56.9%		58.5%	+2.8 pp	+1.2 pp

Crédit Agricole Group

€6,491m

Stated Net Income Group Share 9M-24

# **SPECIFIC ITEMS**

	Q3-24 Q3-23		3-23	9M-24		9M-23		
€m	Gross impact*	Impact on Net income	Gross impact*	Impact on Net income	Gross mpact*	Impact on Net income	Gross impact*	Impact on Net income
DVA (LC)	4	3	2	2	46	34	(21)	(15)
Loan portfolio hedges (LC)	(1)	(1)	(2)	(1)	6	5	(26)	(19)
Home Purchase Savings Plans (LCL)	-	-	52	38	1	1	52	38
Home Purchase Savings Plans (CC)	-	-	230	171	(0)	(0)	230	171
Home Purchase Savings Plans (RB)	-	-	118	88	63	47	118	88
Mobility activities reorganisation (SFS)	-	-	1	0	-	-	300	214
Check Image Exchange penalty (CC)	-	-	-	-	-	-	42	42
Check Image Exchange penalty (LCL)	-	-	-	-	-	-	21	21
Check Image Exchange penalty (RB)	-	-	-	-	-	-	42	42
Total impact on revenues	3	2	402	298	117	87	758	581
Degroof Petercam integration costs (AG)	(8)	(6)	-	-	(14)	(10)	-	-
ISB integration costs (LC)	(26)	(14)	-	-	(70)	(37)	-	-
Mobility activities reorganisation (SFS)	-	-	-	-	-	-	(18)	(13)
Total impact on operating expenses	(34)	(20)	-	-	(84)	(47)	(18)	(13)
Mobility activities reorganisation (SFS)	-	-	-	-	-	-	(85)	(61)
Provision for risk Ukraine (IRB)	-	-	-	-	(20)	(20)	-	-
Total impact on cost of credit risk	-	-	-	-	(20)	(20)	(85)	(61)
Mobility activities reorganisation (SFS)	-	-	(26)	(26)	-	-	(39)	(39)
Total impact equity-accounted entities	-	-	(26)	(26)	-	-	(39)	(39)
Degroof Petercam aquisition costs (AG)	(3)	(2)	-	-	(23)	(17)	-	-
Mobility activities reorganisation (SFS)	-	-	61	45	-	-	89	57
Total impact on Net income on other assets	(3)	(2)	61	45	(23)	(17)	89	57
Total impact of specific items	(34)	(20)	436	317	(10)	3	705	525
			400	017		-	700	020
Asset gathering French Retail banking	(11)	(8)	- 170	- 126	(37) 65	(27) 48	233	- 189
International Retail banking	-	-		120				109
Specialised financial services	-	-	- 35	- 19	(20)	(20)	- 247	- 159
Large customers	(23)	- (12)	აა 1	0	- (18)	1		(35)
Corporate centre	(23)	(12)	230	171	(18) (0)	(0)	(47) 272	213
* Impact before tax and before minority interests	-	-	230	171	(0)	(0)	212	213

€-20m

Net impact of specific items on Q3-24 net income Group share

# A MODEST RECOVERY IN ACTIVITY AND A SLIGHTLY FASTER DECLINE IN INFLATION



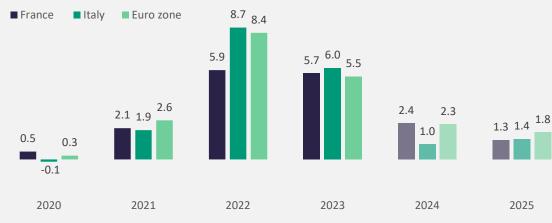
Sources: Eurostat, Crédit Agricole S.A./ECO. Forecasts at 4 October 2024

# France, Italy, Eurozone - Unemployment rate



Sources: Eurostat, Crédit Agricole S.A./ECO. Forecasts at 4 October 2024

# France, Italy, Eurozone - Average annual Inflation (%)



Sources: Eurostat, Crédit Agricole S.A./ECO. Forecasts at 4 October 2024

# France – institutional forecasts (GDP France)

- → IMF (October 2024): +1.1% in 2024 and +1.1% in 2025
- → European Commission (May 2024): +0.7% in 2024 and +1.3% in 2025
- → OECD (Sept. 2024): +1.1% in 2024 and +1.2% in 2025
- → Banque de France (June 2024): +0.8% in 2024 and +1.2% in 2025

**Provisioning of performing loans:** use of alternative scenarios complementary to the central scenario (April 2024)

- → A favourable scenario: French GDP +1.2% in 2024 and +1.5% in 2025
- → Unfavourable scenario: French GDP -0.2% in 2024 and +0.5% in 2025

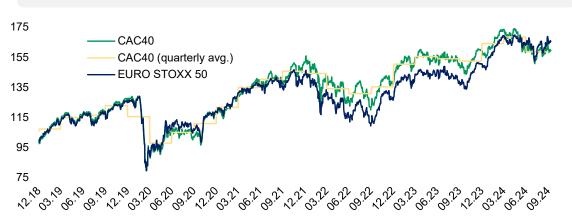
# MONETARY EASING EARLIER THAN EXPECTED





Sources: LSEG Datastream, Crédit Agricole SA/ECO. Data at 10 October 2024

# Equity indexes (base 100 = 31/12/2018)



Sources: LSEG Datastream, Crédit Agricole SA/ECO. Data at 10 October 2024

# **Equities** (quarterly averages)

→ EuroStoxx 50: spot +2.2% Q3/Q2; average -2.6% Q3/Q2 (+13.1% Q3/Q3)

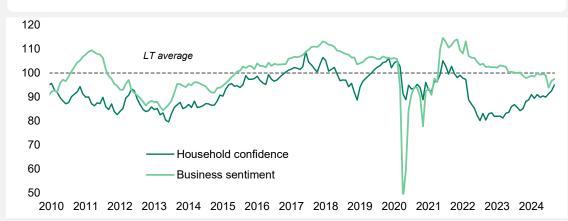
## **Interest Rates** (month-end)

- → 10-year OAT: -37bp over the quarter and -48bp vs Sept. 23
- → Spread at end-September 24:
  - → OAT/Bund 79bp (-2bp vs June 24 and +23bp vs Sept. 23)
  - → BTP/Bund: 133bp (-25bp vs June 24 and -62bp vs Sept. 23)

## Foreign exchange (month-end)

- → EUR/USD:
  - → +3.9% Sept. 24 vs June 24
  - → +5.3% Sept. 24 vs Sept. 23

#### France - Household and business leaders' confidence



Sources: Insee, Crédit Agricole SA/ECO. Data at September 2024

#### APPENDICES – FRENCH HOUSING MARKET

# **ECONOMIC ENVIRONMENT FACTORS**

# A correction process in 2023-2024

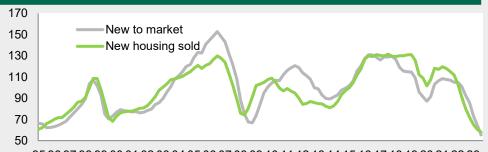
- → In Q2 2024, the housing market correction continued.
  - > In July 2024, 12-month cumulative sales in the second-hand segment reached 783,000 units, down 19,5% compared to July 2023 12-month cumulative sales, returning to their early 2015 level. After four exceptional years, above 1 million sales (1.2M in 2021), stimulated by very low interest rates and post-covid euphoria, the market began to normalize; the high interest rate environment accelerated the movement. Prices began to adjust in early 2022 and have been declining on a year-on-year basis since 2023 (-5% yoy in Q2 2024).
  - > 4- quarter cumulative new home sales reached 58,000 units (its lowest level since 1995), a 28% drop compared to Q2 2023 4-quarter cumulative sales. Until now, the new housing market has suffered from a supply problem linked to the scarcity of land, delays in obtaining permits, rising construction costs and the inflation of technical standards and environmental requirements. Today, the market is also facing a sharp drop in demand. Prices are now decreasing by 1.3% yoy in Q2 2024.
- > The main factor behind these corrections is the sharp rise in interest rates This has undermined households' ability to buy property, at a time when high inflation has eroded their purchasing power, and high geopolitical uncertainties are weighing on their confidence. Interest rates on new home loans have risen by 250bp in two years since their low point at the end of 2021, reaching 3.6% (excl. insurance) in December 2023. The rapid rise in ECB's rates has led to an upward adjustment in market rates. Initially held back by the usury rate mechanism, the rise in home loan rates accelerated in 2023, thanks to the monthly - rather than quarterly - calculation of the usury rate (based on the average effective rates for the previous 3 months) between February and December 2023. A first rate cut was decided by the ECB in June 2024, reducing the deposit rate from 4% to 3.75%. In September 2024, the easing continued with another 25bp cut. The prospect of ECB interest rate cuts led to a slight decline in 10y OAT rates, leading to a slight decrease in mortgage rates (to 3.37% in August 2024).
- > Some favorable factors partially offset these negative factors longer loan terms, smaller homes and higher down payments. While mortgage rates appear to have peaked, and started to decline, the gradual price adjustment by sellers, disinflation and the partial wage catch-up should slow the decline in sales. Structural demand factors remain favorable, and the French home loan model is prudent and sound (see slides 71-72).
- → Forecasts for 2024: The fall in lending rates should be very moderate in 2024. Sales of second-hand housing should renormalize to a range between 800,000 and 830,000 in 2024. Low levels of new home sales would persist (between 50,000 and 60,000 for new developers in 2024) in the absence of significant new support measures. Prices of second-hand dwellings are set to fall gradually, by around 5% in 2024: this is due to the drop in sales, and the resale of "thermal sieves", F or G rated housing, whose value has been reduced by the new regulations.



## France: home loan rates (in %, monthly average, excluding insurance)







95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23

Source: French Ministry of Ecology

#### APPENDICES - FRENCH HOUSING MARKET

# A RESILIENT MARKET

The French market did not experience a bubble / excessive risk-taking, as seen in the US, the UK, Ireland or Spain between 1998 and 2007. The 2008-2009 recession put an end to the boom.

In France, the correction was limited, as prices were globally stable between 2008 and 2014, to be compared with a cumulative decline in prices of 31% in Ireland, 27% in Spain, 17% in the Netherlands and 14% in Italy. In the UK, prices dropped by 14% between end-2007 and end-2012.

# In France, the market rebounded sharply between 2015 and 2021, with housing sales reaching record levels and prices accelerating, albeit moderately.

- → For existing homes, sales have risen sharply since the low in 2014 (689,000), surpassing the 2005 high (829,000) as early as 2016, and reaching a record level in 2021 (1.175 million).

  Prices recovered gradually between 2015 and 2019 (+3% p.a. on average), then accelerated (+6.7% p.a. between end 2019 and end 2021), slowing to +4.7% p.a. by end 2022.
- → For new-built homes (developer segment), the sales jumped by 16.3% per year over 2014-2017, from 83,000 to 130,000, just above the 2007 peak. It remained stable until 2019 before starting to reduce.

  Prices rose by an average of 2.9% a year between the end of 2014 and the end of 2020, before accelerating over the following two years (+5.4% a year).

# In 2020-2022, the French housing market remained buoyant despite the Covid-19 pandemic. It began to correct in 2023, with rising interest rates accelerating its necessary normalization. The present correction should be moderate.

- → Sales of existing homes is lower than the 2010s average (793,000 cumulated over 12 months in July 2024 vs. 830,000 in the 2010s). With mortgage interest rates starting to fall at the beginning of 2024 and a certain resurgence in loan applications, the current correction should be moderate. In the existing home market, price differentials are likely to be accentuated according to the energy quality of the property. The new-build market (around 15% of retail home sales), in particular single-family homes, is in a structurally more difficult situation and is likely to continue to suffer, due to (environmental) constraints on construction and limited tax incentives. The latest data published by the Banque de France show a rebound in new household housing credit production (cvs), which stood at €14bn in July 2024, a level not seen since June 2023.
- → Prices have been falling since end-2022 (-5.2% yoy for the second-hand market and -1.3% yoy for the new-build market in Q2 2024). The correction over 2023 is stronger than the eurozone average, but not all countries have yet begun the price correction phase of this cycle.

### Home prices: average year-on-year growth (year-end, %)



# France: year-on-year change in house prices (%) 15% 10% 5% 0% -5% -10% 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24

Source: Insee

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#### APPENDICES - FRENCH HOUSING MARKET

# FAVOURABLE STRUCTURAL FUNDAMENTALS

### Strong demand-side factors

- → Lower rate of home ownership (63% of French households were owner-occupiers in 2023) compared with other European countries (69% in the EU).
- → One of the highest birth-rate in the EU in 2022, but a sharp decline is expected in 2023.
- → Other factors also support demand (divorce, moving out process, retirement planning, limited supply of rental accommodation).
- → A "safe haven" effect: in an uncertain environment and given the volatility of financial markets, French households are showing a preference for what is perceived as low-risk and more profitable investments, in particular housing. Yields are attractive and valuations are generally favorable over long periods.
- → Higher demand towards comfortable and greener housing (terraces, houses with gardens), due to the health crisis, the ecological priority and the development of work from home.

# Weak supply

→ France has a structural housing deficit, and housing starts are particularly low and insufficient to meet demand. At around 269,700 in August 2024 (cumulative over 12 months), they are at their lowest since at least 2000 (the start of the series). Permits are also hit an all-time low at around 343,100 in August 2024 (cumulative over 12 months). The number of housing starts and permits are both more than 125,000 units below their average for the last 20 years. According to the French Building Federation, the housing deficit could be around 850,000 units by 2030.

# A structurally sound home loan market

- → The French housing debt-to-income ratio has been declining since mid-2022. It is higher than the euro area average, but relatively moderate compared to some other European countries, especially the UK, and even more so compared to the US.
- → The loan origination model is prudent, with cautious lending standards, to the most creditworthy buyers, and a low-risk home loan portfolio (see slide 72).

#### Home ownership ratio in Europe (in % of total households)



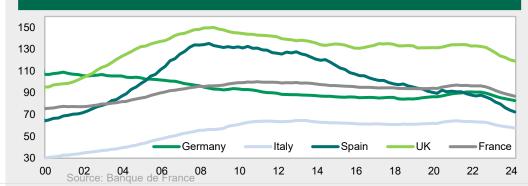
Source: Eurostat – 2023 (2022 for Serbia)

#### France: housing starts and permits (in thousands, 12-m aggregate)



01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 Source: French Ministry of Ecology

#### Households' debt ratio (% total debt / disposable income)



#### APPENDICES – FRENCH HOUSING MARKET

# LENDING PRACTICES ENHANCE BORROWER SOLVENCY

### A cautious origination process

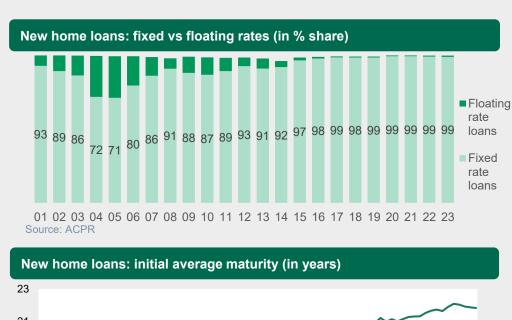
→ In France, the granting of a home loan is based on the borrower's ability to repay and not on the value and quality of the housing asset. The ratio of debt service to income(1) (DSTI) must not significantly exceed 35% of the borrower's income. The average DSTI remains stable at around 30% (30.7% in 2023 vs 29.9% in 2022).

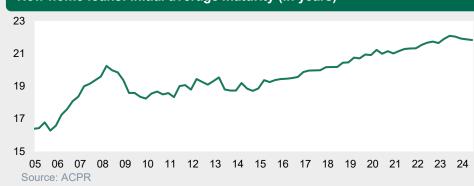
#### Low risk characteristics of the loans

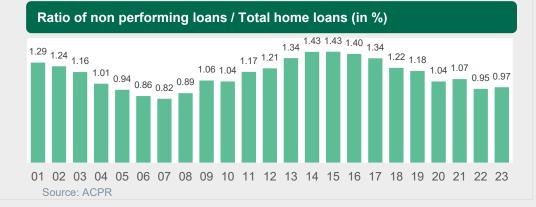
- → Loans are almost always amortising, with constant repayments.
- → Most home loans have a fixed rate until maturity (more than 99% of new home loans in recent years). Most variable rates are capped. This has a stabilizing effect on borrower solvency.
- → The credit standards remain reasonable even if slightly easing:
  - The initial maturity of new loans remains reasonable with an average of 21.1 years in 2020, 22 years in 2023 and 21.8 in Q2 2024.
  - The LTV for new loans reached 82.9% in 2021, 82.8% in 2022 and 78.8% in 2023.
  - The average DSTI<sup>(1)</sup> stood at 30.1% in 2021, 29.9% in 2022 and 30.7% in 2023.
  - Recommendation in December 2020 by the HCSF (the French macro-prudential authority) to have banks limit new home loans granted outside a minimum standard (DSTI (1) above 35% or maturity above 25 years, on a loan-by-loan basis) at a maximum of 20% of the total new home loans. The HCSF confirmed in September 2021 that this recommendation becomes a binding standard as of the 1st of January 2022. In Q1 2024, the use of the flexibility margin remains well below its limit of 20%, at 15.3%. Noting certain operational difficulties encountered by banks in implementing this measure in the new economic context with rising interest rates, the HCSF decided in 2023 to make some slight technical adjustments that do not alter the overall structure or scope of the measure.
- → French home loan market largely based on guarantees provided by Crédit Logement and home loan insurance companies

# The risk profile remains very low

- → The non-performing loans ratio for home loans remains low, at 0.97% in 2023 after 0.95% in 2022 and 1.09% in 2021. The highest point was reached in 2015 with a ratio of 1.43%.
- 1. Debt service to income ratio encompasses both capital and interest







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